

CITY OF SNYDER, TEXAS

Comprehensive Annual Financial Report

For the Year Ended September 30, 2013

**Prepared by: Finance Department
Patricia Warren
Director of Finance**

CITY OF SNYDER, TEXAS
 Comprehensive Annual Financial Report
 Year Ended September 30, 2013

Table of Contents

	<u>Exhibit</u>	<u>Page</u>
INTRODUCTORY SECTION		
Letter of Transmittal		i
City Organizational Chart		iv
Principal Officials		v
FINANCIAL SECTION		
Independent Auditor's Report		1
Management's Discussion and Analysis		3
<u>Basic Financial Statements</u>		
Government-wide Financial Statements:		
Statement of Net Position	A-1	11
Statement of Activities	A-2	12
Fund Financial Statements:		
Balance Sheet – Governmental Funds	B-1	13
Reconciliation of Balance Sheet – Governmental Funds to the Statement of Net Position		
Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds	B-2	15
Reconciliation of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds to the Statement of Activities		
Statement of Revenues, Expenditures and Changes in Fund Balances – General Fund		
Budget and Actual	B-3	17
Statement of Net Position – Proprietary Funds	B-4	18
Statement of Revenues, Expenses, and Changes in Net Position – Proprietary Funds	B-5	20
Statement of Cash Flows - Proprietary Funds	B-6	21
Notes to Financial Statements		23
<u>Required Supplemental Information</u>		
Texas Municipal Retirement System Trend Data		41
<u>Combining and Individual Fund Statements and Schedules</u>		
Special Revenue Fund:		
Combining Balance Sheet – Nonmajor Governmental Funds	C-1	42
Combining Statement of Revenues, Expenditures and Changes in Fund Balance – Nonmajor Governmental Funds	C-2	43
Schedule of Revenues, Expenditures and Changes in Fund Balances – Motel Tax		
Budget and Actual	C-3	44
General Fund:		
Schedule of Revenues - Budget and Actual	D-1	45
Schedule of Expenditures - Budget and Actual	D-2	46
Internal Service Funds:		
Combining Statement of Net Position	E-1	50
Combining Statement of Revenues, Expenses and Changes in Fund Net Position	E-2	51
Combining Statement of Cash Flows	E-3	52

CITY OF SNYDER, TEXAS
 Comprehensive Annual Financial Report
 Year Ended September 30, 2013

Table of Contents (cont'd)

	<u>Exhibit</u>	<u>Page</u>
Enterprise Funds:		
Water and Sewer:		
Schedule of Revenues and Expenses- Budget and Actual	F-1	53
Schedule of Expenses - Budget and Actual	F-2	54
Sanitation:		
Schedule of Revenues and Expenses- Budget and Actual	F-3	56
Schedule of Expenses - Budget and Actual	F-4	57
 <u>Capital Assets Used in the Operation of Governmental Funds</u>		
Comparative Schedules by Source	G-1	58
Schedule by Function and Activity	G-2	59
Schedule of Changes by Function and Activity	G-3	60
 STATISTICAL SECTION		
Net Position by Component		61
Changes in Net Position		62
Fund Balances of Governmental Funds		64
Changes in Fund Balances of Governmental Funds		65
Tax Revenues by Source, Governmental Funds		67
Assessed and Estimated Actual Value of Taxable Property		68
Property Tax Rates, Direct and Overlapping Governments		69
Principal Property Taxpayers		70
Property Tax Levies and Collections		71
Taxable Sales by Category		72
Ratios of Outstanding Debt by Type		73
Ratios of General Bonded Debt Outstanding		74
Direct and Overlapping Governmental Activities Debt		75
Legal Debt Margin Information		76
Pledged Revenue Coverage		77
Demographic and Economic Statistics		78
Principal Employers, Current Year and Nine Years Ago		79
Full-time Equivalent City Government Employees by Function		80
Operating Indicators by Function		81
Capital Asset Statistics by Function		82



THE CITY OF SNYDER, TEXAS

P.O. Box 1341 • 1925 24th Street • 79550-1341
325/573-4957 • 325/573-7505 Fax
www.ci.snyder.tx.us

March 21, 2014

Honorable Mayor, Members of the City Council,
and City Manager, and Citizens of the City of Snyder

State law requires that all general-purpose local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the City of Snyder for the fiscal year ended September 30, 2013.

This report consists of management's representations concerning the finances of the City of Snyder. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City of Snyder has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Snyder's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City of Snyder's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The City of Snyder's financial statements have been audited by Davis, Kinard & Co., P.C., a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City of Snyder for the fiscal year ended September 30, 2013, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City of Snyder's financial statements for the fiscal year ended September 30, 2013, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City of Snyder's MD&A can be found immediately following the report of the independent auditors.

Profile of the Government

The City of Snyder, incorporated in 1907, is located in the northwestern part of the state. The City of Snyder currently occupies a land area of 8.73 square miles and serves a population of 11,400. The City of Snyder is empowered to levy a property tax on both real and personal properties located within its boundaries. It also is empowered by state statute to extend its corporate limits by annexation, which occurs periodically when deemed appropriate by the governing council.

The City of Snyder operates under the council-manager form of government. Policy-making and legislative authority are vested in a governing council consisting of the mayor and six other members. The governing council is responsible, among other things, for passing ordinances, adopting the budget, appointing committees, and hiring both the government's manager and attorney. The government's manager is responsible for carrying out the policies and ordinances of the governing council, for overseeing

the day-to-day operations of the government, and for appointing the heads of the various departments. The council is elected on a non-partisan basis. Council members serve two-year staggered terms, with four single-member district council members elected every two years, and the mayor and two at-large council members elected every two years also.

The City of Snyder provides a full range of services, including police and fire protection; animal control; the maintenance of highways, streets, and other infrastructure; water and sewer services; and sanitation services. The City of Snyder is also financially accountable for the Development Corporation of Snyder, which is funded by the City's additional sales tax of 3/8% to be used for economic development. The Development Corporation is reported separately within the City of Snyder's financial statements.

The annual budget serves as the foundation for the City of Snyder's financial planning and control. All agencies of the City of Snyder are required to submit requests for appropriation to the government's manager on or before the first Monday in May each year. The government's manager uses these requests as the starting point for developing a proposed budget. The government's manager then presents this proposed budget to the council for review prior to August 1. The council is required to hold public hearings on the proposed budget and to adopt a final budget by no later than September 1. The appropriated budget is prepared by fund, function (e.g., public safety), and department (e.g., police). Department heads may make transfers of appropriations within a department. Transfers of appropriations between departments, however, require the City Manager's approval. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. For the general fund, this comparison is presented as Exhibit B-3 as part of the basic financial statements for the governmental funds.

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the City of Snyder operates.

Local economy. The City of Snyder is located in the northwestern part of the state. The economic condition and outlook of the City of Snyder has improved with the stabilization of the local oil economy and the completion of the fourteenth year of operation of a 1,392 bed State Prison. This facility has provided employment for approximately 392 full time people. The annual payroll is estimated at \$6,000,000 which, turning seven times before leaving the community, represents the equivalent of more than \$40,000,000 annually to the community. The State has also selected Snyder for a distribution site for multiple prisons in the West Texas area.

The region (which includes the City of Snyder and the surrounding unincorporated area within the same county) has an employed labor force of approximately 7,762 with an unemployment rate of 4.6%. Meanwhile, there continues to be a discernable trend toward slow, steady growth.

While having a positive impact on the economic status of the City, the anticipated, gradual growth of the City presents significant challenges. If the current level of services is to be maintained, the City will need to explore new methods of obtaining financial resources.

Long-term financial planning. The governing council has been successful in obtaining an amendment for the Sub-title D landfill to eliminate the synthetic liner on the final cover at a cost of \$30,000.

Other future plans include replacing existing cast iron water and sewer lines, and also constructing two new water towers for future development in a new subdivision.

Cash management policies and practices. Cash temporarily idle during the year was invested in certificates of deposit and Texpool. The maturities of the investments range from 90 days to 215 days, with an average maturity of 180 days. The average yield on investments was .25 percent for the government.

Pension and other postemployment benefits. The City of Snyder provides pension benefits for its employees. These benefits are provided through a state-wide plan managed by the Texas Municipal Retirement System.

Additional information on the City of Snyder's pension arrangements can be found in the notes to the Financial Statements.

Acknowledgements

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the Finance Department. I would like to express my appreciation to all members of the department who assisted and contributed to the preparation of this report. I would also like to thank the Mayor and City Council for their interest and unfailing support for maintaining the highest standards of professionalism in the management of the City of Snyder's finances.

Respectfully submitted,



Patricia Warren

Finance Director

CITY OF SNYDER, TEXAS
ORGANIZATIONAL CHART

MAYOR & COUNCIL (7) ----- BOARDS AND COMMISSIONS

- CITY MANAGER (1)
 - SECRETARY (1)
- CITY SECRETARY (1)
 - RECORDS CLERK/DEPUTY CITY SECRETARY (1)
- FINANCE DIRECTOR (1)
 - PERSONNEL/PAYROLL (1)
 - ACCOUNTING CLERK (1)
 - JANITOR (1)
- PURCHASING AGENT/INTERNET TECH. (1)
 - INTERNAL SERVICE (1)
- MUNICIPAL COURT ADMINISTRATOR (1)
 - COURT CLERKS (2)
- UTILITY BILLINGS AND COLLECTIONS (1)
 - UTILITY CLERKS (3)
 - METER CREW (2)
- PLANNING & ZONING
 - INSPECTOR (1)
 - DRAFTSPERSON/ENGR. AIDE (1)
- POLICE (22)
- ANIMAL CONTROL (3)
- FIRE (10)
- PUBLIC WORKS (1)
 - STREETS (4)
- SANITATION (1)
 - COLLECTION (5)
 - LANDFILL (5)
- WATER & WASTEWATER SUPERVISION (1)
 - SANITARY SEWER (2)
 - SEWAGE TREATMENT (4)
 - WATER PRODUCTION (4)
 - WATER DISTRIBUTION (2)

(85) NUMBER OF FULL TIME EQUIVALENT POSITIONS, EXCLUDING COMMISSION

CITY OF SNYDER, TEXAS

Principal Officials

City Council

Terry Martin, Mayor
Bill Harris, Mayor Pro-Tem
Frank Toland, Councilmember
Vernon Clay, Councilmember
Stephanie Ducheneaux, Councilmember
Steve Highfield, Councilmember
Abel DeLoera, Councilmember

Administrative Staff

Merle Taylor, City Manager
Patricia Warren, Director of Finance
Julie Wilson, City Secretary
Terry Luecke, Police Chief
Perry Westmoreland, Fire Chief
Dana Cooley, City Attorney

INDEPENDENT AUDITOR'S REPORT

The Honorable Mayor
Members of the City Council
City of Snyder, Texas:

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of City of Snyder, Texas, as of and for the year ended September 30, 2013, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Snyder, Texas, as of September 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and TMRS schedule of funding progress on pages 3-10 and 41 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Snyder, Texas' basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and budgetary schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and budgetary schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Dennis Kinard & Co., PC
Certified Public Accountants

Abilene, Texas
March 21, 2014

**CITY OF SNYDER, TEXAS
MANAGEMENT'S DISCUSSION AND ANALYSIS**

As management of the City of Snyder, we offer readers of the City of Snyder's financial statements this narrative overview and analysis of the financial activities of the City of Snyder for the fiscal year ended September 30, 2013. All amounts, unless otherwise indicated, are expressed in thousands of dollars.

Financial Highlights

Entity-Wide

- The assets of the City of Snyder exceeded its liabilities at the close of the most recent fiscal year by \$24,205 (*net position*). Of this amount, \$10,694 (*unrestricted net position*) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net position increased by \$782. 125.23% of this increase is from governmental activities and a decrease of (25.23)% from the business-type activities.

Fund Statements

- As of the close of the current fiscal year, the City of Snyder's governmental funds reported combined ending fund balances of \$6,808, an increase of \$1,061 in comparison with the prior year. Approximately 93% of this total amount, \$6,327, is unassigned and *available for spending* at the government's discretion, and 7% is non-spendable for inventories and advances to other funds and committed to economic development through Chapter 380 agreements.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$6,328 or 99% of total general fund expenditures, excluding capital outlay.
- The City of Snyder's total bond debt decreased by \$785 (18%) during the current fiscal year.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City of Snyder's basic financial statements. The City of Snyder's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The *statement of net position* presents information on all of the City of Snyder's assets and liabilities, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City of Snyder is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City of Snyder that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City of Snyder include general government, public safety, public works, and culture and recreation. The business-type activities of the City of Snyder include a Water and Sewer Authority and Sanitation.

The government-wide financial statements can be found on pages 11-12 of this report.

**CITY OF SNYDER, TEXAS
MANAGEMENT'S DISCUSSION AND ANALYSIS**

FUND FINANCIAL STATEMENTS

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Snyder, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Snyder can be divided into two categories: governmental funds and proprietary funds.

Governmental funds. *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus on governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The City of Snyder maintains two individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the general fund which is considered to be a major fund. Individual fund data for the nonmajor governmental fund is provided in the form of *combining statements* elsewhere in this report.

The governmental fund financial statements can be found on pages 13-16 of this report.

The City of Snyder adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget on page 17.

Proprietary funds. The City of Snyder maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The City of Snyder uses enterprise funds to account for its Water and Sewer Authority and for its sanitation operation. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among the City of Snyder's various functions. The City of Snyder uses internal service funds to account for its garage and for its self-insurance. Because both of these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Enterprise funds provide the same type of information as the government-wide financial statements, only in more detail. The enterprise fund financial statements provide separate information for the Water and Sewer Authority and for the sanitation operation, both of which are considered to be major funds of the City of Snyder. Conversely, both internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of *combining statements* elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 18-22 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 23-40 of this report.

**CITY OF SNYDER, TEXAS
MANAGEMENT'S DISCUSSION AND ANALYSIS**

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning the City of Snyder's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found on page 41 of this report.

The combining statements referred to earlier in connection with nonmajor governmental funds and internal service funds are presented immediately following the required supplementary information on pensions. Additional schedules related to major governmental and business-type funds are also included as supplementary information. Combining and individual fund statements and schedules can be found on pages 42-60 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the City of Snyder, assets exceeded liabilities by \$24,205 at the close of the most recent fiscal year.

By far the largest portion of the City of Snyder's net position (56%) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that are outstanding. The City of Snyder uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the City of Snyder's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

CITY OF SNYDER'S Net Position

	Governmental Activities		Business Type Activities		Total	
	2012	2013	2012	2013	2012	2013
Current and other assets	\$6,827	\$ 7,614	\$8,914	\$ 6,902	\$15,741	\$12,703
Capital assets	2,933	3,126	15,195	16,442	18,128	19,568
Total assets	9,760	10,740	24,109	23,344	33,869	34,084
Long-term liabilities	120	103	9,120	8,451	9,240	8,554
Other liabilities	649	667	556	657		1,324
Total liabilities	769	771	9,676	9,108	10,445	9,879
Net investment in capital assets	2,933	3,126	10,174	10,385	13,107	13,511
Restricted	-	-	-	-	-	-
Unrestricted	6,058	6,843	4,259	3,851	10,317	10,694
Total net position	\$ 8,991	\$ 9,969	\$14,433	\$14,236	\$23,424	\$24,205

The remaining balance of *unrestricted net position* \$10,694 may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the City of Snyder is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities.

The government's net position increased by \$782 during the current fiscal year. The majority of this increase represents the degree to which increases in ongoing revenues have outstripped similar increases in ongoing expenses. The majority of the increase in revenues is due to an increase in property tax and sales tax revenues.

**CITY OF SNYDER, TEXAS
MANAGEMENT'S DISCUSSION AND ANALYSIS**

CITY OF SNYDER'S Changes in Net Position

	Governmental Activities		Business Type Activities		Total	
	2012	2013	2012	2013	2012	2013
Revenues:						
Program revenues:						
Charges for services	\$ 1,142	\$1,387	\$ 8,337	\$8,680	\$9,479	\$10,067
Operating grants and Contributions	128	328	-	-	128	329
Capital grants and Contributions	497	-	38	-	535	-
General revenues:						
Property taxes	1,761	1,895	-	-	1,761	1,895
Other taxes	3,646	4,276	-	-	3,646	4,275
Grants and contributions not restricted to specific programs	-	-	-	-	-	-
Other	23	30	184	19	207	49
Total revenues	7,197	7,916	8,559	8,699	15,756	16,615
Expenses:						
General government	1,584	1,852	-	-	1,584	1,852
Public safety	3,262	3,378	-	-	3,262	3,378
Public works	995	1,198	-	-	995	1,198
Culture and recreation	410	433	-	-	410	433
Water & sewer	-	-	5,507	6,174	5,507	6,174
Sanitation	-	-	2,473	2,678	2,473	2,678
Total expenses	6,331	6,861	7,980	8,852	14,331	15,713
Change in net position	866	1,055	579	(153)	1,445	902
Net position – beginning of year	8,125	8,991	13,854	14,433	21,979	23,424
Prior year adjustment		(76)		(44)		(120)
Net position – ending of year	\$ 8,991	\$ 9,969	\$14,433	\$14,236	\$23,424	\$24,205

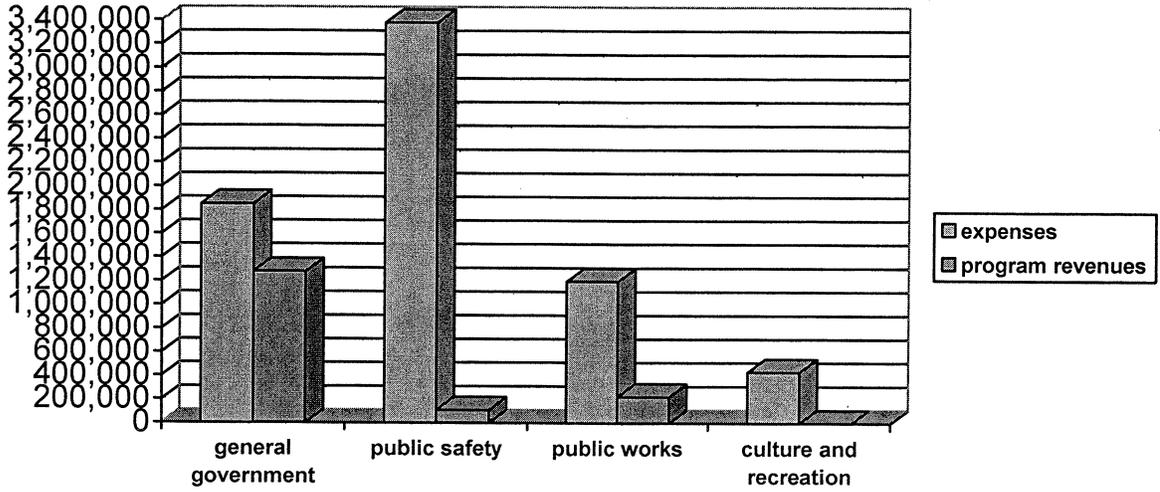
GOVERNMENTAL ACTIVITIES

Governmental activities increased the City of Snyder's net position by \$979. Key elements of this increase are as follows:

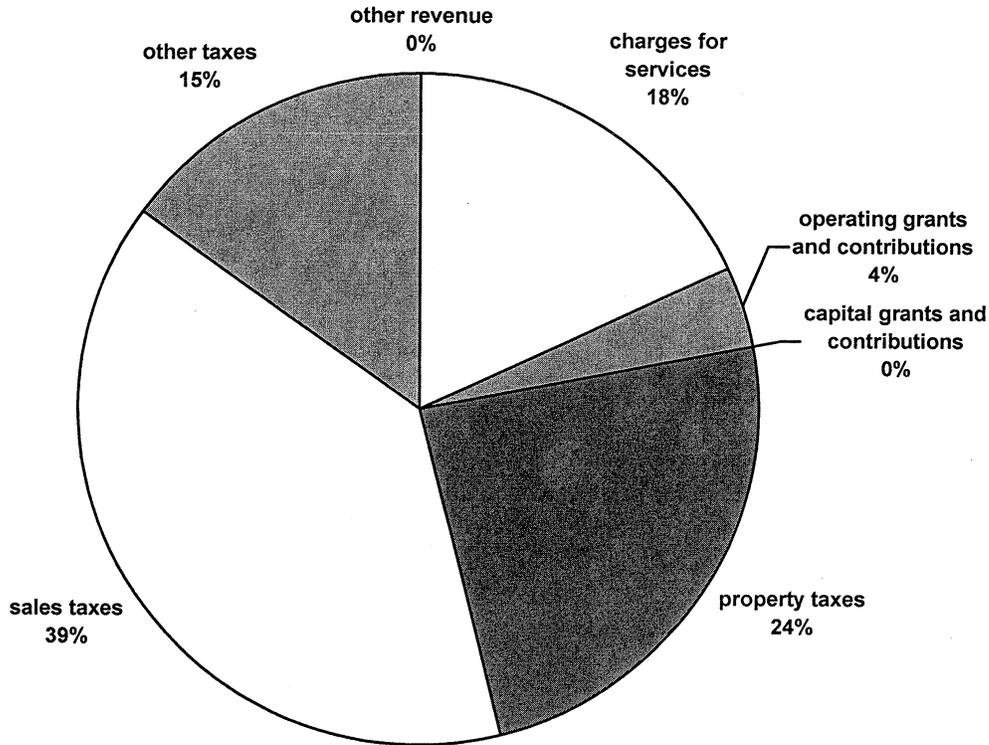
- Charges for services increased \$245 or 21% as the administrative fee charged to enterprise funds was increased.
- Property taxes increased \$134 or 8% from prior year. Property tax rates remained the same at \$.4445 per One Hundred Dollars from 2012 to 2013. Sales taxes increased \$558 or 22% from prior year, as the local economy is rebounding. Other increases include hotel/motel occupancy taxes (\$65).
- Public safety expenses were 48.7% of the City's governmental expenses. Public safety expenses increased \$116 from the prior year.

**CITY OF SNYDER, TEXAS
MANAGEMENT'S DISCUSSION AND ANALYSIS**

Expenses and Program Revenues – Governmental Activities



Revenues by Source – Governmental Activities

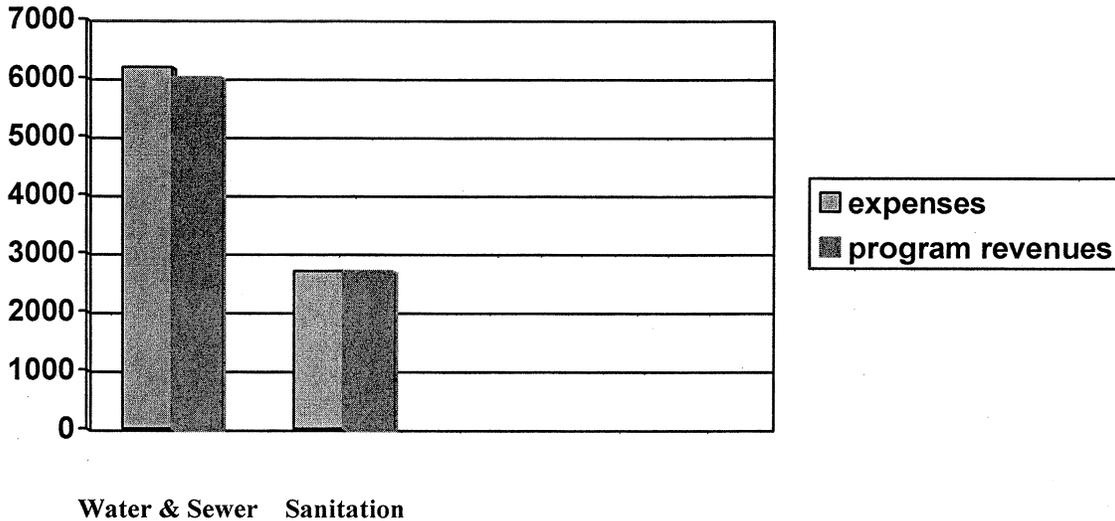


**CITY OF SNYDER, TEXAS
MANAGEMENT'S DISCUSSION AND ANALYSIS**

BUSINESS-TYPE ACTIVITIES

Business-type activities decreased the City of Snyder's net position by \$197. Key elements of this decrease are as follows.

- Charges for water and sewer services decreased due to a very dry year and restricted water usage.



FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, the City of Snyder uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the City of Snyder's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the City of Snyder's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the City of Snyder's governmental funds reported combined ending fund balances of \$6,808, an increase of \$1,061 in comparison with the prior year. Approximately 93% of this total amount, \$6,328, constitutes *unassigned fund balance*, which is available for spending at the government's discretion. The remainder of fund balance is made up of \$481 in *nonspendable fund balance* for inventories and advances and also committed to economic development through Chapter 380 agreements.

The general fund is the chief operating fund of the City of Snyder. At the end of the current fiscal year, unassigned fund balance of the general fund was \$6,328 while total fund balance reached \$6,809. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 100% of total general fund expenditures, while total fund balance represents 107% of that same amount.

**CITY OF SNYDER, TEXAS
MANAGEMENT'S DISCUSSION AND ANALYSIS**

The fund balance of the City of Snyder's general fund increased by \$1,058 during the current fiscal year and increased \$945 in the prior fiscal year.

- Budgeted sales tax was increased by 11.34% and the actual increase was 36.43% from sales tax budgeted in 2012.
- Budgeted franchise tax was increased by 15.78% and the actual increase was 4.49% from franchise budgeted in 2012.

Proprietary funds. The City of Snyder's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the Water and Sewer Authority at the end of the year amounted to \$2,212, and those for the Sanitation Fund amounted to \$1,640. The net decrease in unrestricted net position for the Water and Sewer Authority was \$450 and the net increase for the Sanitation Fund was \$42. Other factors concerning the finances of these two funds have already been addressed in the discussion of the City of Snyder's business-type activities.

General Fund Budgetary Highlights

Actual revenues were higher than final budgeted revenues by \$902 and actual expenditures were \$225 lower than final budgeted expenditures.

The key elements of actual expenditures below budget were as follows:

- Administration \$28 below budget
- Police \$125 below budget
- Fire \$37 below budget
- Street maintenance \$115 below budget

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital assets. The City of Snyder's investment in capital assets for its governmental and business type activities as of September 30, 2013, amounts to \$19,568 (net of accumulated depreciation). This investment in capital assets includes land, buildings and systems, improvements, machinery and equipment, park facilities, roads, highways, and bridges.

**CITY OF SNYDER'S Capital Assets
(net of depreciation)**

	Governmental Activities		Business Type Activities		Total	
	2012	2013	2012	2013	2012	2013
Land	\$ 370	\$ 435	\$ 307	\$307	\$ 676	\$ 742
Buildings	294	267	4,412	4,107	4,706	4,374
Improvements other than buildings	1,208	1,182	4,936	4,829	5,867	6,011
Machinery and equipment	1,061	1,242	5,043	4,450	6,104	5,692
Construction in progress			755	2,749	775	2,749
Total	\$2,933	\$3,126	\$15,195	\$16,442	\$18,128	\$19,568

Additional information on the City of Snyder's capital assets can be found in note III.C on pages 29-31 of this report.

**CITY OF SNYDER, TEXAS
MANAGEMENT'S DISCUSSION AND ANALYSIS**

LONG-TERM DEBT

Long-term debt. At the end of the current fiscal year, the City of Snyder had bond debt outstanding of \$3,480. Of this amount, \$3,480 comprises debt backed by the full faith and credit of the government. These bonds are paid by revenues of the Water and Sewer Funds.

The City of Snyder's total debt decreased by \$686 (6.89%) during the current fiscal year. The key factors in this decrease were bond principal payments of \$785 and an increase to landfill closure/post closure liability of \$164.

Additional information on the City of Snyder's long-term debt can be found in note III.E on pages 32-35 of this report.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

- The unemployment rate for the City of Snyder is currently 4.6 percent. This is below the state's average unemployment rate of 6.2 percent and below the national average rate of 6.7 percent.
- Inflationary trends in the region compare favorably to national indices.

All of these factors were considered in preparing the City of Snyder's budget for the 2014 fiscal year.

During the current fiscal year, unassigned fund balance in the general fund increased to \$6,328. The City of Snyder has appropriated \$280,000 to be used in economic development through Chapter 380 agreements.

The budget for general fund total revenue for fiscal year 2014 is \$7,019. This is an increase of 10.14% from fiscal year 2013.

The property tax rate remained the same at .4445 for fiscal year 2014; however, the water rates and sewer rates increased by 5% and the sanitation collection rates increased by 15% for both residential and commercial, rural rates increased 10%, and landfill rates increased by \$3.00 per ton for the 2014 budget.

Requests for Information

This financial report is designed to provide a general overview of the City of Snyder's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Finance Director, P.O. Box 1341, City of Snyder, Snyder, Texas, 79550.

CITY OF SNYDER, TEXAS
Statement of Net Position
September 30, 2013

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	DCOS
ASSETS				
Cash and cash equivalents	\$ 4,603,684	\$ 1,732,023	\$ 6,335,707	\$ 552,292
Investments	900,000	700,742	1,600,742	434,900
Receivables (net of allowance for uncollectibles)	1,740,553	1,072,656	2,813,209	-
Internal balances	217,984	(217,984)	-	-
Due from primary government	-	-	-	271,916
Inventories	56,778	269,701	326,479	-
Prepaid items	50,000	-	50,000	-
Deferred charges	-	91,318	91,318	-
Restricted assets:				
Cash and cash equivalents	44,445	2,854,017	2,898,462	24,783
Investments	-	400,000	400,000	145,355
Capital assets (net of accumulated depreciation)				
Land	434,769	306,521	741,290	1,202,187
Buildings and system	267,627	4,106,778	4,374,405	-
Improvements other than buildings	1,181,663	4,829,738	6,011,401	2,834,355
Machinery and equipment	1,242,436	4,449,935	5,692,371	5,908
Construction in progress	-	2,748,937	2,748,937	-
Total assets	10,739,939	23,344,382	34,084,321	5,471,696
LIABILITIES				
Accounts payable and other liabilities	395,376	209,509	604,885	691
Accrued interest payable	-	16,031	16,031	1,540
Due to component unit	271,916	-	271,916	-
Customer meter deposits	-	431,861	431,861	-
Noncurrent liabilities:				
Due within one year	26,594	644,847	671,441	450,053
Due in more than one year	76,710	7,806,107	7,882,817	4,091,249
Total liabilities	770,596	9,108,355	9,878,951	4,543,533
NET POSITION				
Net investment in capital assets	3,126,495	10,384,788	13,511,283	592,593
Restricted for debt service	-	-	-	170,138
Unrestricted	6,842,848	3,851,239	10,694,087	165,431
Total net position	\$ 9,969,343	\$ 14,236,027	\$ 24,205,370	\$ 928,163

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS
Statement of Activities
For the Year ended September 30, 2013

Function/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position			Component Unit DCOS
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total	
Primary government:								
Governmental activities:								
General government	\$ 1,851,500	\$ 1,278,267	\$ -	\$ -	\$ (573,233)		\$ (573,233)	
Public safety	3,378,246	108,867	105,534	-	(3,163,845)		(3,163,845)	
Public works	1,197,706	-	223,000	-	(974,706)		(974,706)	
Culture and recreation	433,360	-	-	-	(433,360)		(433,360)	
Total governmental activities	<u>6,860,812</u>	<u>1,387,134</u>	<u>328,534</u>	<u>-</u>	<u>(5,145,144)</u>		<u>(5,145,144)</u>	
Business-type activities:								
Water and sewer	6,173,694	5,999,504	-	-	-	\$ (174,190)	(174,190)	
Sanitation	2,678,390	2,680,803	-	-	-	2,413	2,413	
Total business-type activities	<u>8,852,084</u>	<u>8,680,307</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(171,777)</u>	<u>(171,777)</u>	
Total primary government	<u>\$ 15,712,896</u>	<u>\$ 10,067,441</u>	<u>\$ 328,534</u>	<u>\$ -</u>	<u>(5,145,144)</u>	<u>(171,777)</u>	<u>(5,316,921)</u>	
Component unit:								
Development Corporation of Snyder	<u>\$ 804,695</u>	<u>\$ -</u>	<u>\$ 9,000</u>	<u>\$ 478,823</u>				<u>\$ (316,872)</u>
General revenues:								
Property taxes					1,895,078	-	1,895,078	-
Sales taxes					3,069,630	-	3,069,630	1,023,210
Franchise taxes					758,122	-	758,122	-
Alcoholic beverage taxes					11,903	-	11,903	-
Hotel/motel occupancy taxes					435,612	-	435,612	-
Unrestricted investment earnings					24,677	14,588	39,265	3,342
Gain on sale of capital assets					4,977	4,300	9,277	122,232
Total general revenues					<u>6,199,999</u>	<u>18,888</u>	<u>6,218,887</u>	<u>1,148,784</u>
Change in net position					1,054,855	(152,889)	901,966	831,912
Net position - beginning					8,990,470	14,433,253	23,423,723	96,251
Prior year adjustment					(75,982)	(44,337)	(120,319)	-
Net position - ending					<u>\$ 9,969,343</u>	<u>\$ 14,236,027</u>	<u>\$ 24,205,370</u>	<u>\$ 928,163</u>

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS
Balance Sheet
Governmental Funds
September 30, 2013

	<u>General</u>	<u>Nonmajor Governmental</u>	<u>Total Governmental Funds</u>
ASSETS			
Cash and cash equivalents	\$ 4,534,989	\$ -	\$ 4,534,989
Investments	900,000	-	900,000
Receivables (net of allowance for uncollectibles)	1,596,714	143,839	1,740,553
Inventories	12,421	-	12,421
Restricted cash and cash equivalents	44,445	-	44,445
Advances to other funds	217,984	-	217,984
Total assets	<u>\$ 7,306,553</u>	<u>\$ 143,839</u>	<u>\$ 7,450,392</u>
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts payable	\$ 215,526	\$ 144,679	\$ 360,205
Due to component unit	271,916	-	271,916
Deferred revenue	10,000	-	10,000
Total liabilities	497,442	144,679	642,121
Fund balances:			
Nonspendable for:			
Inventories	12,421	-	12,421
Advances	217,984	-	217,984
Committed for economic development	251,000	-	251,000
Unassigned	6,327,706	(840)	6,326,866
Total fund balances	<u>6,809,111</u>	<u>(840)</u>	<u>6,808,271</u>
Total liabilities and fund balances	<u>\$ 7,306,553</u>	<u>\$ 143,839</u>	<u>\$ 7,450,392</u>

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS
Reconciliation of the Balance Sheet of
Governmental Funds to the Statement of Net Position
September 30, 2013

Total Fund Balances - Governmental Funds	\$ 6,808,271
<p>Amounts reported for governmental activities in the statement of net position (A-1) are different because:</p>	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. At the beginning of the year, the cost of these assets was \$9,225,213 and the accumulated depreciation was \$6,326,278. The net effect of the beginning balance of the net investment in capital assets in the governmental activities is an increase to net position.	2,898,935
Current year capital outlays are expenditures in the fund financial statements, but they are shown as increases in capital assets in the government-wide financial statements. The net effect of including capital outlays of \$639,242 is to increase net position.	639,242
Depreciation expense is not reflected in the governmental funds, but is recorded in the government-wide financial statements as an expense and an increase to accumulated depreciation. The net effect of the current year depreciation expense of \$460,596 is to decrease net position.	(460,596)
The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, etc.) is to decrease net position.	(23)
Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the governmental funds. Deferred property tax revenue of \$10,000 is recognized in the government-wide financial statements. This results in an increase in net position.	10,000
Long-term liabilities, including compensated absences, are not due and payable in the current period and therefore are not reported in the funds.	(102,280)
Internal service funds are used by management to charge the costs of the central garage and self-insurance to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position. This results in a net increase to the net position.	175,794
Net Position of Governmental Activities	\$ <u>9,969,343</u>

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds
For the Year Ended September 30, 2013

REVENUES	<u>General</u>	<u>Nonmajor Governmental</u>	<u>Total Governmental Funds</u>
Taxes:			
Property	\$ 1,895,078	\$ -	\$ 1,895,078
Sales	3,069,630	-	3,069,630
Franchise	758,122	-	758,122
Alcoholic beverage	11,903	-	11,903
Occupancy	-	435,612	435,612
Licenses and permits	146,025	-	146,025
Intergovernmental	105,534	-	105,534
Charges for services	1,069,163	-	1,069,163
Fines and forfeitures	108,867	-	108,867
Interest	24,452	-	24,452
Contributions	223,000	-	223,000
Miscellaneous	63,079	-	63,079
Total Revenues	<u>7,474,853</u>	<u>435,612</u>	<u>7,910,465</u>
EXPENDITURES			
Current:			
General government	1,819,868	-	1,819,868
Public safety	3,320,948	-	3,320,948
Public works	1,206,314	-	1,206,314
Culture and recreation	-	433,360	433,360
Total Expenditures	<u>6,347,130</u>	<u>433,360</u>	<u>6,780,490</u>
Excess (deficiency) of revenues over (under) expenditures	<u>1,127,723</u>	<u>2,252</u>	<u>1,129,975</u>
OTHER FINANCING SOURCES (USES)			
Proceeds from sale of assets	5,000	-	5,000
Total other financing sources and uses	<u>5,000</u>	<u>-</u>	<u>5,000</u>
Net change in fund balances	1,132,723	2,252	1,134,975
Fund balances -- beginning	5,750,821	(3,092)	5,747,729
Prior year adjustment	(74,433)	-	(74,433)
Fund balances -- ending	<u>\$ 6,809,111</u>	<u>\$ (840)</u>	<u>\$ 6,808,271</u>

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS
Reconciliation of Statement of Revenues, Expenditures and Changes
In Fund Balances of Governmental Funds to the Statement of Activities
For the Year Ended September 30, 2013

Net Change in Fund Balances - Governmental Funds	\$ 1,134,975
<p>Amounts reported for governmental activities in the statement of net position (A-2) are different because:</p>	
Current year capital outlays are expenditures in the fund financial statements, but they are shown as increases in capital assets in the government-wide financial statements. The net effect of including capital outlays of \$639,242 is to increase net position.	639,242
Depreciation expense is not reflected in the governmental funds, but is recorded in the government-wide financial statements as an expense and an increase to accumulated depreciation. The net effect of the current year depreciation expense of \$460,596 is to decrease net position.	(460,596)
The net effect of disposal of assets at their net book value is to decrease net position.	(23)
Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. This is the net decrease in compensated absences payable.	16,448
Internal service funds are used by management to charge the costs of the central garage and self-insurance to individual funds. The change in net position of the internal service funds is included in governmental activities in the statement of activities. This results in a net decrease to the net position.	<u>(275,191)</u>
Change in net position of governmental activities	<u>\$ 1,054,855</u>

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS
General Fund
Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual
For the Year Ended September 30, 2013

REVENUES	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
Taxes:				
Property	\$ 1,707,220	\$ 1,707,220	\$ 1,895,078	\$ 187,858
Sales	2,500,000	2,505,213	3,069,630	564,417
Franchise	840,000	840,000	758,122	(81,878)
Alcoholic beverage	6,000	6,000	11,903	5,903
Licenses and Permits	29,250	29,250	146,025	116,775
Intergovernmental	95,160	95,160	105,534	10,372
Charges for Services	1,008,700	1,008,700	1,069,163	60,465
Fines and Forfeitures	110,000	110,000	108,867	(1,133)
Interest	20,000	20,000	24,452	4,452
Contributions	-	200,000	223,000	23,000
Miscellaneous	51,150	51,150	63,079	11,929
Total Revenues	<u>6,367,480</u>	<u>6,572,693</u>	<u>7,474,853</u>	<u>902,160</u>
EXPENDITURES				
Current:				
General government:				
Administration	312,540	312,540	284,188	28,352
Finance and personnel	338,420	364,465	373,467	(9,002)
Planning and zoning	197,740	197,740	242,966	(45,226)
Municipal court	224,215	224,215	257,906	(33,691)
Community service	407,575	407,575	388,604	18,971
Accounting	154,325	154,325	165,701	(11,376)
Data Processing	99,180	99,180	107,036	(7,856)
Total general government	<u>1,733,995</u>	<u>1,760,040</u>	<u>1,819,868</u>	<u>(59,828)</u>
Public safety:				
Police	1,973,895	1,973,895	1,849,130	124,765
Animal control	196,835	196,835	188,748	8,087
Fire	1,320,175	1,320,175	1,283,070	37,105
Total public safety	<u>3,490,905</u>	<u>3,490,905</u>	<u>3,320,948</u>	<u>169,957</u>
Public works:				
Street Maintenance	1,142,580	1,321,748	1,206,314	115,434
Total public works	<u>1,142,580</u>	<u>1,321,748</u>	<u>1,206,314</u>	<u>115,434</u>
Total expenditures	<u>6,367,480</u>	<u>6,572,693</u>	<u>6,347,130</u>	<u>225,563</u>
Excess of revenues over expenditures	-	-	1,127,723	1,127,723
OTHER FINANCING SOURCES (USES)				
Proceeds from sale of capital assets	-	-	5,000	5,000
Net change in fund balances	-	-	1,132,723	1,132,723
Fund balances - beginning	5,750,821	5,750,821	5,750,821	-
Prior year adjustment	-	-	(74,433)	(74,433)
Fund balances - ending	<u>\$ 5,750,821</u>	<u>\$ 5,750,821</u>	<u>\$ 6,809,111</u>	<u>\$ 1,058,290</u>

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS
Statement of Net Position
Proprietary Funds
September 30, 2013

EXHIBIT B-4
(1 of 2)

	Business-type Activities - Enterprise Funds					Governmental Activities- Internal Service Funds
	Water & Sewer Current Year	(memo only) Water & Sewer Prior Year	Sanitation Current Year	(memo only) Sanitation Prior Year	Totals Current Year	
ASSETS						
Current assets:						
Cash and cash equivalents	\$ 990,330	\$ 1,468,867	\$ 741,693	\$ 580,825	\$ 1,732,023	\$ 68,695
Investments	100,000	100,000	600,742	600,742	700,742	
Interest receivable	394	342	1,265	505	1,659	-
Accounts receivable	723,539	642,004	347,458	324,784	1,070,997	-
Inventories	265,919	255,146	3,782	3,983	269,701	44,357
Prepaid items	-	-	-	-	-	50,000
Restricted cash and investments:						
Customer deposits	431,861	326,765	-	-	431,861	-
TX municipal lease escrow	310,692	2,228,239	-	-	310,692	-
Certificate of obligation monthly deposits	571,098	579,036	-	-	571,098	-
Total current assets	<u>3,393,833</u>	<u>5,600,399</u>	<u>1,694,940</u>	<u>1,510,839</u>	<u>5,088,773</u>	<u>163,052</u>
Noncurrent assets:						
Deferred charges - bond issuance	91,318	109,492	-	-	91,318	-
Restricted cash and investments:						
Landfill closure/post closure	-	-	1,940,366	1,911,601	1,940,366	-
Capital assets:						
Land	185,766	185,765	120,756	120,756	306,522	-
Buildings	9,932,772	9,951,524	425,406	425,406	10,358,178	21,531
Improvements other than buildings	13,444,750	12,865,565	2,452,470	2,493,803	15,897,220	-
Machinery and equipment	5,782,896	5,861,109	3,724,290	3,366,049	9,507,186	120,084
Construction in progress	2,677,342	774,795	71,595	-	2,748,937	-
Less accumulated depreciation	(16,982,905)	(15,896,161)	(5,393,229)	(4,953,851)	(22,376,134)	(92,678)
Total capital assets (net of accumulated depreciation)	<u>15,040,621</u>	<u>13,742,597</u>	<u>1,401,288</u>	<u>1,452,163</u>	<u>16,441,909</u>	<u>48,937</u>
Total noncurrent assets	<u>15,131,939</u>	<u>13,852,089</u>	<u>3,341,654</u>	<u>3,363,764</u>	<u>18,473,593</u>	<u>48,937</u>
Total assets	<u>18,525,772</u>	<u>19,452,488</u>	<u>5,036,594</u>	<u>4,874,603</u>	<u>23,562,366</u>	<u>211,989</u>

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS
Statement of Net Position
Proprietary Funds
September 30, 2013

EXHIBIT B-4
(2 of 2)

	Business-type Activities - Enterprise Funds				Totals Current Year	Governmental Activities- Internal Service Funds
	Water & Sewer Current Year	(memo only) Water & Sewer Prior Year	Sanitation Current Year	(memo only) Sanitation Prior Year		
LIABILITIES						
Current liabilities:						
Accounts payable	\$ 166,301	\$ 190,184	\$ 43,208	\$ 27,731	\$ 209,509	\$ 16,065
Accrued compensated absences	9,852	8,378	3,012	5,192	12,864	1,024
Estimated claims payable	-	-	-	-	-	19,106
Payable from restricted assets:						
Customer meter deposits	431,861	326,765	-	-	431,861	-
Certificates of obligation payable	465,000	785,000	-	-	465,000	-
Municipal lease agreement payable	166,983	40,246	-	-	166,983	-
Accrued interest payable	16,031	11,197	-	-	16,031	-
Total current liabilities	1,256,028	1,361,770	46,220	32,923	1,302,248	36,195
Noncurrent liabilities:						
Accrued compensated absences	29,556	25,133	9,037	15,577	38,593	-
Certificates of obligation payable	3,049,063	3,518,830	-	-	3,049,063	-
Municipal lease agreement payable	2,778,085	2,945,068	-	-	2,778,085	-
Advances from other funds-General	217,984	217,984	-	-	217,984	-
Landfill closure/post closure care	-	-	1,940,366	1,776,553	1,940,366	-
Total noncurrent liabilities	6,074,688	6,707,015	1,949,403	1,792,130	8,024,091	-
Total liabilities	7,330,716	8,068,785	1,995,623	1,825,053	9,326,339	36,195
NET POSITION						
Net investment in capital assets	8,983,500	8,721,938	1,401,288	1,452,163	10,384,788	48,937
Unrestricted	2,211,556	2,661,765	1,639,683	1,597,387	3,851,239	126,857
Total net position	\$ 11,195,056	\$ 11,383,703	\$ 3,040,971	\$ 3,049,550	\$ 14,236,027	\$ 175,794

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS
Statement of Revenues, Expenses, and Changes in Fund Net Position
Proprietary Funds
For the Year Ended September 30, 2013

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Fund	
	Water & Sewer Current Year	(memo only)		(memo only)			Totals
		Water & Sewer Prior Year	Sanitation Current Year	Sanitation Prior Year	Sanitation Prior Year		
Operating Revenues:							
Water sales	\$ 4,076,343	\$ 4,171,819	\$ -	\$ -	\$ 4,076,343	\$ -	
Sewer charges	1,501,536	1,472,644	-	-	1,501,536	-	
Charges for billing & collections	327,408	312,012	-	-	327,408	-	
Sanitation charges	-	-	1,926,453	1,698,827	1,926,453	-	
Landfill gate fees	-	-	750,199	612,594	750,199	-	
Water & sewer taps	51,100	22,185	-	-	51,100	-	
Plumbing permits & inspections	14,019	17,300	-	-	14,019	-	
Grant Proceeds	-	-	-	10,000	-	-	
Other services	29,098	27,958	4,151	1,399	33,249	406,296	
Total operating revenues	<u>5,999,504</u>	<u>6,023,918</u>	<u>2,680,803</u>	<u>2,322,820</u>	<u>8,680,307</u>	<u>406,296</u>	
Operating Expenses:							
Personnel services	1,220,323	1,094,433	692,433	653,353	1,912,756	61,140	
Supplies	432,522	461,043	296,904	274,632	729,426	300,638	
Maintenance	601,468	468,462	263,178	151,907	864,646	16,722	
Services	2,477,114	2,118,038	775,279	741,687	3,252,393	17,524	
Sundry charges	49,186	46,803	189,788	171,483	238,974	1,210	
Depreciation	1,160,377	1,152,094	460,178	480,080	1,620,555	9,042	
Claims	-	-	-	-	-	275,436	
Total operating expenses	<u>5,940,990</u>	<u>5,340,873</u>	<u>2,677,760</u>	<u>2,473,142</u>	<u>8,618,750</u>	<u>681,712</u>	
Operating Income	58,514	683,045	3,043	(150,322)	61,557	(275,416)	
Nonoperating revenues (expenses):							
Investment earnings	9,222	11,066	5,366	2,140	14,588	225	
Interest and fees expense	(214,530)	(147,973)	(630)	-	(215,160)	-	
Capital grant	-	27,908	-	-	-	-	
Gain (loss) on sale of assets	4,300	21,468	-	149,956	4,300	-	
Amortized issuance cost	(18,174)	(18,174)	-	-	(18,174)	-	
Total nonoperating revenues (expenses)	<u>(219,182)</u>	<u>(105,705)</u>	<u>4,736</u>	<u>152,096</u>	<u>(214,446)</u>	<u>225</u>	
Change in net position	(160,668)	577,340	7,779	1,774	(152,889)	(275,191)	
Total net position - beginning	11,383,703	10,806,363	3,049,550	3,047,776	14,433,253	452,534	
Prior Period Adjustment	(27,979)	-	(16,358)	-	(44,337)	(1,549)	
Total net position - ending	<u>\$ 11,195,056</u>	<u>\$ 11,383,703</u>	<u>\$ 3,040,971</u>	<u>\$ 3,049,550</u>	<u>\$ 14,236,027</u>	<u>\$ 175,794</u>	

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER
Statement of Cash Flows
Proprietary Funds
For the Year Ended September 30, 2013

	Business-type Activities - Enterprise Funds					Governmental Activities- Internal Service Funds
	Water & Sewer Current Year	(memo only)	Sanitation Current Year	(memo only)	Totals	
		Water & Sewer Prior Year		Sanitation Prior Year		
CASH FLOWS FROM OPERATING ACTIVITIES						
Receipts from customers and users	\$ 5,579,736	\$ 5,898,336	\$ 2,821,942	\$ 2,420,447	\$ 8,401,678	\$ -
Receipts from interfund services provided	327,408	312,012	-	-	327,408	402,045
Miscellaneous receipts	-	-	-	-	-	4,251
Payments to suppliers	(2,755,399)	(2,834,858)	(1,182,063)	(1,039,806)	(3,937,462)	(599,164)
Payments to employees	(1,242,405)	(1,089,883)	(717,511)	(648,891)	(1,959,916)	(62,916)
Payments for interfund services used	(723,679)	(623,295)	(327,408)	(312,012)	(1,051,087)	-
Net cash provided (used) by operating activities	<u>1,185,661</u>	<u>1,662,312</u>	<u>594,960</u>	<u>419,738</u>	<u>1,780,621</u>	<u>(255,784)</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES						
Purchases of capital assets	(2,458,400)	(1,036,034)	(409,303)	(381,000)	(2,867,703)	(24,038)
Proceeds from sale of capital assets	4,300	21,612	-	150,000	4,300	-
Proceeds from issuance of municipal lease agreement	-	2,985,314	-	-	-	-
Capital grant proceeds	-	27,908	-	-	-	-
Principal paid on certificates of obligation	(825,246)	(755,000)	-	-	(825,246)	-
Interest paid on debt obligation	(214,463)	(152,741)	(630)	-	(215,093)	-
Net cash provided by capital and related financing activities	<u>(3,493,809)</u>	<u>1,091,059</u>	<u>(409,933)</u>	<u>(231,000)</u>	<u>(3,903,742)</u>	<u>(24,038)</u>
CASH FLOWS FROM INVESTING ACTIVITIES						
Proceeds from sales and maturities of investments	-	200,000	-	100,000	-	-
Interest received	9,222	11,066	4,606	7,685	13,828	225
Net cash provided (used) by investing activities	<u>9,222</u>	<u>211,066</u>	<u>4,606</u>	<u>107,685</u>	<u>13,828</u>	<u>225</u>

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER
Statement of Cash Flows
Proprietary Funds
For the Year Ended September 30, 2013

	Business-type Activities - Enterprise Funds					Governmental Activities- Internal Service Funds
	Water & Sewer Current Year	(memo only) Water & Sewer Prior Year	Sanitation Current Year	(memo only) Sanitation Prior Year	Totals	
Net increase (decrease) in cash and cash equivalents	\$ (2,298,926)	\$ 2,964,437	\$ 189,633	\$ 296,423	\$ (2,109,293)	\$ (279,597)
Cash and cash equivalents, October 1 (including \$2,734,040 and \$1,911,601 for the water & sewer and sanitation funds, respectively, reported in restricted accounts)	4,202,907	1,238,470	2,492,426	2,196,003	6,695,333	348,292
Cash and cash equivalents, September 30 (including \$913,651 and \$1,940,366 for the water & sewer and sanitation funds, respectively, reported in restricted accounts)	<u>\$ 1,903,981</u>	<u>\$ 4,202,907</u>	<u>\$ 2,682,059</u>	<u>\$ 2,492,426</u>	<u>\$ 4,586,040</u>	<u>\$ 68,695</u>
Reconciliation of Operating Income to net cash provided by operating activities:						
Operating income	\$ 58,514	\$ 683,045	\$ 3,043	\$ (150,322)	\$ 61,557	\$ (275,416)
Adjustments to reconcile operating income to net cash provided (used) by operating activities:						
Depreciation expense	1,160,377	1,152,094	460,178	480,080	1,620,555	9,042
(Increase) decrease in accounts receivable	(81,587)	193,405	(22,674)	(34,924)	(104,261)	6,672
(Increase) decrease in inventories	(10,773)	(6,975)	201	511	(10,572)	1,348
Increase (decrease) in retainage payable	-	(23,645)	-	-	-	-
Increase (decrease) in customer deposits	105,096	7,175	-	-	105,096	-
Increase (decrease) in accrued estimated claims	-	-	-	-	-	-
Increase (decrease) in accrued payroll	(27,979)	-	(16,358)	-	(44,337)	(1,549)
Increase (decrease) in accounts payable	(23,884)	(347,337)	15,477	(12,620)	(8,407)	4,346
Increase (decrease) in retainage payable	-	-	-	-	-	-
Increase (decrease) in compensated absences	5,897	4,550	(8,720)	4,462	(2,823)	(227)
Increase in landfill closure/post closure cost	-	-	163,813	132,551	163,813	-
Total adjustments	<u>1,127,147</u>	<u>979,267</u>	<u>591,917</u>	<u>570,060</u>	<u>1,719,064</u>	<u>19,632</u>
Net cash provided by operating activities	<u>\$ 1,185,661</u>	<u>\$ 1,662,312</u>	<u>\$ 594,960</u>	<u>\$ 419,738</u>	<u>\$ 1,780,621</u>	<u>\$ (255,784)</u>

The notes to the financial statements are an integral part of this statement.

CITY OF SNYDER, TEXAS

NOTES TO FINANCIAL STATEMENTS

September 30, 2013

<u>Note</u>	<u>Page</u>
I. Summary of Significant Accounting Policies	23
A. Reporting Entity	23
B. Government-Wide and Fund Financial Statements	23
C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation	24
D. Assets, Liabilities, and Net Position or Equity	25
II. Stewardship, Compliance, and Accountability	27
A. Budgetary Information	27
B. Excess of Expenditures over Appropriations	27
C. Deficit Fund Equity	27
III. Detailed Notes on All Funds	27
A. Deposits and Investments	27
B. Receivables	28
C. Capital Assets	29
D. Interfund Receivables and Payables	32
E. Long-Term Debt	32
IV. Other Information	35
A. Risk Management	35
B. Contingent Liabilities	36
C. Landfill Closure Costs	36
D. Texas Municipal Retirement System	37
E. Fund Balance	39
F. Tax Abatement Reinvestment Zone	39
G. Prior Period Adjustments	40
H. Upcoming Accounting Pronouncements	40
I. Subsequent Events	40

CITY OF SNYDER, TEXAS
Notes to Financial Statements
September 30, 2013

I. Summary of Significant Accounting Policies

The accounting and reporting policies of the City of Snyder, Texas, (City) included in the accompanying basic financial statements conform to the generally accepted accounting principles (GAAP) applicable to state and local governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following notes to the financial statements are an integral part of the City's Comprehensive Annual Financial Report.

A. Reporting Entity The City of Snyder is a municipal corporation governed by an elected mayor and six-member council. As required by generally accepted accounting principles, these financial statements present the City as the primary government and a component unit for which the City is considered to be financially accountable. The discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the City. The discretely presented component unit has a September 30 year-end.

Discretely Presented Component Unit

Development Corporation of Snyder. The City adopted (through the election process) an optional sales tax (3/8%) for economic development purposes and the Corporation was established to administer these funds. The Corporation is a non-profit corporation specifically governed by the Texas Development Corporation Act of 1979, as amended. The purpose of the Development Corporation of Snyder, Inc. (herein known as D.C.O.S.) is to promote, assist, and enhance economic development. The five member Board of Directors is appointed by the Mayor, with the approval of the Council. The Board is regularly accountable to the City Council for all activities undertaken by them or on their behalf. The unit is presented as a governmental fund type.

Complete financial statements for the D.C.O.S. may be obtained at the entity's administrative offices:

Development Corporation of Snyder
3610 College Ave., Ste. A
Snyder, TX 79549

B. Government-Wide and Fund Financial Statements

Government-wide financial statements. The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the primary government and its component unit. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from the legally separate component unit for which the primary government is financially accountable.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment is offset by the program's revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Fund financial statements. The City uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.

A fund is a separate accounting entity with a self-balancing set of accounts. Funds are classified into two categories: governmental and proprietary. Each category, in turn, is divided into separate "fund types".

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, interest revenue and charges for services associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period, if available. Sales taxes collected and held by the state at year-end on behalf of the City also are recognized as revenue. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources of the general government, except those required to be accounted for in another fund.

The government reports the following major proprietary funds:

Water and Sewer Fund - This fund accounts for the provision of water and sewer services to the residents of the City and some residents of the County. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, billing and collections.

Sanitation Fund - This fund accounts for the provision of garbage collection and disposal, including landfill operations for the residents of the City and some residents of the County.

Additionally, the City reports the following nonmajor fund types:

Special Revenue Funds - Special Revenue Funds, a governmental fund type, are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are restricted, committed or assigned to expenditures for specified purposes.

Internal Service Funds - Internal Service Funds, a proprietary fund type, are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis. The two internal service funds of the City are the Central Garage Fund and the Self-Insurance Fund.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the water and sewer fund, the sanitation fund, and of the

City's internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

D. Assets, Liabilities, and Net Position or Equity

1. Deposits and Investments

Cash includes amounts that are subject to immediate use by the entity. Examples of cash are as follows:

- a. Cash on hand
- b. Cash on (demand) deposit with financial institutions that can be withdrawn without prior notice or penalty.
- c. Other deposits or cash management pools that have characteristics similar to demand deposit accounts (that is, additional funds may be deposited to the account at any time and withdrawals can be made at any time without prior notice or penalty.)

Cash equivalents are short-term, highly liquid investments that have both of the following characteristics:

- a. Investments that are readily convertible to known amounts of cash.
- b. Investments that mature in such a short period of time (generally original maturity of three months or less from the date of purchase) that their values are effectively immune from changes in interest rates.

State statutes authorize the City to invest in 1) obligations of the U.S. or its agencies and instrumentalities; 2) obligations of the State of Texas or its agencies; 3) other obligations guaranteed by the U.S. or the State of Texas or their agencies and instrumentalities; 4) obligations of states, agencies, counties, cities, and other political subdivisions of any state having been rated as to investment quality by a nationally recognized investment rating firm and having received a rating of not less than "A" or its equivalent; 5) guaranteed or secured certificates of deposit issued by state or national banks domiciled in Texas, savings banks domiciled in Texas, or state or federal credit unions domiciled in Texas; 6) fully collateralized repurchase agreements; and 7) other securities as described in the Texas Local Government Code, Chapter 2256, Public Funds Investment Act. The City is authorized by its governing body to invest in all instruments authorized by the State statutes. Investments are stated at fair value.

2. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds: (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the governmental-wide financial statements as "internal balances".

Advances between funds, as reported in the fund financial statements, are offset by nonspendable fund balance in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of an allowance for uncollectibles.

The City's property tax is levied each October 1, and payable before the first day of February, on 100 percent of assessed value listed for all real and personal property (business property) located in the City. Assessed values are established by the Scurry County Tax Appraisal District and certified by the Board of Equalization.

Property tax revenues are recognized in the fund financial statements when they become available. Available means collected within the current period and the amount expected to be collected soon after year-end to pay liabilities of the current period not to exceed 60 days. The amount of taxes collected in the period 60 days after year-end were deemed immaterial, therefore, the balance of taxes receivable, net of allowance, is recorded as deferred revenue. Property taxes attach as an enforceable lien on property as of January 1.

II. Stewardship, Compliance, and Accountability

A. Budgetary information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP). Annual appropriated budgets are adopted for the governmental and proprietary fund types. All annual appropriations lapse at fiscal year-end. Encumbrances represent commitments related to unperformed contracts for goods or services.

Encumbrance accounting – under which purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve that portion of the applicable appropriation – is utilized in all funds. Encumbrances outstanding at year-end are closed and re-budgeted in the following year.

Prior to August 1, the City Manager submits to the City Council a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes proposed expenditures and the means of financing them. The City Council holds public hearings and may add to, subtract from or change appropriations. Any changes in the budget must be within the revenues reserves estimated as available by the City Manager or the revenue estimates must be changed by an affirmative vote of a majority of the City Council.

Prior to September 30, the budget is legally enacted through passage of an ordinance which appropriates totals by fund. Upon written recommendation of the City Manager, the Council may at any time transfer any unencumbered appropriation balance or any portion thereof within a department, office or agency to another department, office or agency. Any supplemental appropriations must be offset by an equal increase in estimated revenues. Management may amend line item budgeted amounts within a department without seeking the approval of the Council.

B. Excess of Expenditures over Appropriations

In the general fund, total general government expenditures were over appropriations by \$59,828. In the motel tax fund, culture and recreation expenditures were over appropriations by \$221,560. However, excess revenues were available to fund these overages. (see Exhibits B-3 and C-3, pages 17 and 46).

C. Deficit Fund Equity

The hourly rate charged for services performed by the internal service central garage fund is intended to result in a break-even operation which is reflected in the current year income. The net position is a deficit \$70,345 at September 30, 2013.

Motel tax fund revenue is remitted to the Chamber of Commerce and Western Texas College. Fund balance of the motel tax fund is a deficit \$840 at September 30, 2013.

III. Detailed Notes on All Funds

A. Deposits and Investments

Custodial credit risk- deposits. The City's deposits in financial institutions were entirely covered by federal depository insurance and by securities held by the pledging bank's agent for the City in the City's name. The City's investment policy requires that time deposits be collateralized by U.S. Treasury Obligations.

At year end, DCOS' deposits in financial institutions were entirely covered by federal depository insurance and by securities held by the pledging bank's agent for DCOS in DCOS' name.

At September 30, 2013, the City had the following investments:

	<u>Fair Value</u>	<u>Due Within Less Than 1 Year</u>
TexPool	\$3,064,217	\$3,064,217
Certificates of Deposit	4,776,533	4,776,533

Investments included on the statement of net position represent certificates of deposit that have a maturity of more than 90 days.

Interest rate risk. The City's investment policy does not currently limit the weighted average maturity of its investment portfolio; however, the City's time deposits all mature in staggered proportions within six months after yearend. TexPool manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio to 90 days.

Credit risk – State law limits investments in public funds investment pools to those rated no lower than AAA or AAAM or an equivalent rating by at least one nationally recognized rating service. As of September 30, 2013, the City's investment in TexPool was rated AAAM, by Standard & Poor's, the highest rating a local government investment pool can achieve. Under the TexPool Participation Agreement, administrative and investment services to TexPool are provided by Federated Investors, Inc. through an agreement with the State of Texas Comptroller of Public Accounts. The State Comptroller is the sole officer, director, and shareholder of the Texas Treasury Safekeeping Trust Company authorized to operate TexPool. The fair value of the City's position in this pool is the same as the value of the pool shares.

Concentration of credit risk. The City's investment policy does not limit investments in any one issuer except that the investment portfolio shall be diversified by security type and institution.

B. Receivables

Receivables in the fund financial statements at September 30, 2013 consist of the following:

	General Fund	Water & Sewer Fund	Sanitation Fund	Nonmajor & Other Funds	Total
Delinquent Taxes Receivable	\$ 120,376	\$ -	\$ -	\$ -	\$ 120,376
Less: Allowance for Uncollectibles	(110,376)	-	-	-	(110,376)
Delinquent Tax Receivable, net	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>10,000</u>
Sales Tax Receivable	1,087,664	-	-	-	1,087,664
Franchise Tax Receivable	207,388	-	-	-	207,388
Other Receivables	290,975	723,539	347,458	143,839	1,505,811
Accrued Interest Receivable	<u>687</u>	<u>394</u>	<u>1,265</u>	<u>-</u>	<u>2,346</u>
		-	-	-	-
Total Receivables - Net	<u>\$ 1,596,714</u>	<u>\$ 723,933</u>	<u>\$ 348,723</u>	<u>\$ 143,839</u>	<u>\$ 2,813,209</u>

Receivables for DCOS consist of \$271,916 from the primary government for sales tax.

Revenues of the Water and Sewer Fund and Sanitation Fund are reported net of uncollectible amounts. Total estimated uncollectible amounts related to revenues of the current period are as follows:

Uncollectibles related to water sales:	\$21,979
Uncollectibles related to sewer charges:	<u>181</u>
Uncollectibles related to the Water and Sewer Fund:	\$22,160
Uncollectibles related to the Sanitation Fund:	\$ 6,410

C. Capital Assets

Governmental Activities:	<u>Beginning Balance</u>	<u>Additions/ Completions</u>	<u>Retirements/ Adjustments</u>	<u>Ending Balance</u>
Capital assets, not being depreciated:				
Land	\$ 370,364	\$ 64,405	\$ -	\$ 434,769
Construction in progress	-	-	-	-
Total capital assets, not being depreciated	<u>370,364</u>	<u>64,405</u>	<u>-</u>	<u>434,769</u>
Capital assets, being depreciated:				
Buildings	672,085	2,074	-	674,159
Improvements other than buildings	3,615,407	-	-	3,615,407
Machinery and equipment	4,684,934	596,801	(149,092)	5,132,643
Total capital assets, being depreciated	<u>8,972,426</u>	<u>598,875</u>	<u>(149,092)</u>	<u>9,422,209</u>
Less accumulated depreciation for:				
Buildings	378,501	28,031	-	406,532
Improvements other than buildings	2,407,819	25,925	-	2,433,744
Machinery and equipment	3,623,594	415,682	(149,069)	3,890,207
Total accumulated depreciation	<u>6,409,914</u>	<u>469,638</u>	<u>(149,069)</u>	<u>6,730,483</u>
Total capital assets being depreciated, net	<u>2,562,512</u>	<u>129,237</u>	<u>(23)</u>	<u>2,691,726</u>
Governmental activities capital assets, net	<u>\$ 2,932,876</u>	<u>\$ 193,642</u>	<u>\$ (23)</u>	<u>\$ 3,126,495</u>
Business-Type Activities:	<u>Beginning Balance</u>	<u>Additions/ Completions</u>	<u>Retirements/ Adjustments</u>	<u>Ending Balance</u>
Water and sewer activities:				
Capital assets, not being depreciated:				
Land	\$ 185,765	\$ -	\$ -	\$ 185,766
Construction in progress	774,795	1,917,547	(15,000)	2,677,342
Total capital assets, not being depreciated	<u>960,560</u>	<u>1,917,547</u>	<u>(15,000)</u>	<u>2,863,108</u>
Capital assets, being depreciated:				
Buildings	9,951,524	22,268	(41,020)	9,932,772
Improvements other than buildings	12,865,565	586,185	(7,000)	13,444,750
Machinery and equipment	5,861,109	225,187	(303,401)	5,782,896
Total capital assets, being depreciated	<u>28,678,198</u>	<u>833,640</u>	<u>(351,421)</u>	<u>29,160,418</u>
Less accumulated depreciation for:				
Buildings	5,754,210	314,626	(41,020)	6,027,816
Improvements other than buildings	8,272,059	348,473	(7,000)	8,613,532
Machinery and equipment	1,869,892	497,280	(25,614)	2,341,557
Total accumulated depreciation	<u>15,896,161</u>	<u>1,160,379</u>	<u>(73,634)</u>	<u>16,982,905</u>
Total capital assets being depreciated, net	<u>12,782,037</u>	<u>(326,739)</u>	<u>(277,787)</u>	<u>12,177,513</u>
Water and sewer activities capital assets, net	<u>\$ 13,742,597</u>	<u>\$ 1,590,808</u>	<u>\$ (292,787)</u>	<u>\$ 15,040,621</u>

Sanitation activities:	<u>Beginning Balance</u>	<u>Additions/ Completions</u>	<u>Retirements/ Adjustments</u>	<u>Ending Balance</u>
Capital assets, not being depreciated:				
Land	\$ 120,756	\$ -	\$ -	\$ 120,756
Construction in progress	-	71,595	-	71,595
Total capital assets, not being depreciated	<u>120,756</u>	<u>71,595</u>	<u>-</u>	<u>192,351</u>
Capital assets, being depreciated:				
Buildings	425,406	-	-	425,406
Improvements other than buildings	2,493,803	-	(41,333)	2,452,470
Machinery and equipment	3,366,049	379,040	(20,799)	3,724,290
Total capital assets, being depreciated	<u>6,285,258</u>	<u>379,040</u>	<u>(62,132)</u>	<u>6,602,166</u>
Less accumulated depreciation for:				
Buildings	210,893	12,691	-	223,584
Improvements other than buildings	2,428,946	25,006	-	2,453,952
Machinery and equipment	2,314,012	422,480	(20,799)	2,715,693
Total accumulated depreciation	<u>4,953,851</u>	<u>460,177</u>	<u>(20,799)</u>	<u>5,393,229</u>
Total capital assets being depreciated, net	<u>1,331,407</u>	<u>(81,137)</u>	<u>(41,333)</u>	<u>1,208,937</u>
Sanitation activities capital assets, net	<u>\$ 1,452,163</u>	<u>\$ (9,542)</u>	<u>\$ (41,333)</u>	<u>\$ 1,401,288</u>
Total Business-Type Activities:	<u>Beginning Balance</u>	<u>Additions/ Completions</u>	<u>Retirements/ Adjustments</u>	<u>Ending Balance</u>
Capital assets, not being depreciated:				
Land	\$ 306,521	\$ -	\$ -	\$ 306,521
Construction in progress	774,795	1,989,142	(15,000)	2,748,937
Total capital assets, not being depreciated	<u>1,081,316</u>	<u>1,989,142</u>	<u>(15,000)</u>	<u>3,055,458</u>
Capital assets, being depreciated:				
Buildings	10,376,930	22,268	(41,020)	10,358,178
Improvements other than buildings	15,359,368	586,187	(48,333)	15,897,222
Machinery and equipment	9,227,158	604,228	(324,200)	9,507,186
Total capital assets, being depreciated	<u>34,963,456</u>	<u>1,212,683</u>	<u>(413,553)</u>	<u>35,762,586</u>
Less accumulated depreciation for:				
Buildings	5,965,103	327,317	(41,020)	6,251,400
Improvements other than buildings	10,701,005	373,479	(7,000)	11,067,484
Machinery and equipment	4,183,904	919,760	(46,413)	5,057,251
Total accumulated depreciation	<u>20,850,012</u>	<u>1,620,556</u>	<u>(94,433)</u>	<u>22,376,135</u>
Total capital assets being depreciated, net	<u>14,113,444</u>	<u>(407,873)</u>	<u>(319,120)</u>	<u>13,386,451</u>
Business-Type activities capital assets, net	<u>\$ 15,194,760</u>	<u>\$ 1,581,269</u>	<u>\$ (334,120)</u>	<u>\$ 16,441,909</u>

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General government	\$	42,250
Public safety		300,217
Public works		118,129
Capital assets held by the government's internal service funds are charged to the various functions based on their usage of assets		<u>9,042</u>
Total depreciation expense – governmental activities	\$	<u><u>469,638</u></u>

Business-type activities:

Water and sewer	\$	1,160,379
Sanitation		<u>460,177</u>
Total depreciation expense – business-type activities	\$	<u><u>1,620,556</u></u>

Discretely presented component unit

Development Corporation of Snyder:	<u>Beginning Balance</u>	<u>Additions</u>	<u>Retirements</u>	<u>Ending Balance</u>
Capital assets, not being depreciated:				
Land	\$ 966,276	\$ 317,796	\$ 81,885	\$ 1,202,187
Construction in progress	<u>1,764,947</u>	<u>1,074,194</u>	<u>2,839,141</u>	<u>-</u>
Total capital assets, not being depreciated	<u>2,731,223</u>	<u>1,391,990</u>	<u>2,921,026</u>	<u>1,202,187</u>
Capital assets, being depreciated:				
Buildings and improvements	17,800	2,839,141	-	2,856,941
Furniture and equipment	<u>43,244</u>	<u>-</u>	<u>-</u>	<u>43,244</u>
Total capital assets, being depreciated	<u>61,044</u>	<u>2,839,141</u>	<u>-</u>	<u>2,900,185</u>
Less accumulated depreciation for:				
Buildings and improvements	2,472	20,114	-	22,586
Furniture and equipment	<u>32,168</u>	<u>5,168</u>	<u>-</u>	<u>37,336</u>
Total accumulated depreciation, net	<u>34,640</u>	<u>25,282</u>	<u>-</u>	<u>59,922</u>
Total capital assets being depreciated, net	<u>26,404</u>	<u>2,813,859</u>	<u>-</u>	<u>2,840,263</u>
DCOS capital assets, net	\$ <u><u>2,757,627</u></u>	\$ <u><u>4,205,849</u></u>	\$ <u><u>2,921,026</u></u>	\$ <u><u>4,042,450</u></u>

D. Interfund receivables and payables

The composition of interfund balances as of September 30, 2013 is as follows:

Interfund Receivable/Payable:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
Internal Service- Self Insurance	Internal Service- Central Garage	\$89,975

Advances From/To other Funds:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General	Water & Sewer	\$217,984

The purpose of the interfund transactions above are for short-term cash flow.

E. Long-Term Debt

Changes in long-term liabilities

Long-term liability activity for the year ended September 30, 2013 was as follows:

	<u>October 1, 2012</u>	<u>Increase</u>	<u>Decrease</u>	<u>September 30, 2013</u>	<u>Due Within One year</u>
Governmental Activities:					
Compensated absences	\$ 119,979	\$ -	\$ 16,675	\$ 103,304	\$ 26,594
Governmental activity					
Long-term liabilities	<u>\$ 119,979</u>	<u>\$ -</u>	<u>\$ 16,675</u>	<u>\$ 103,304</u>	<u>\$ 26,594</u>
Business Type Activities:					
Revenue bonds	\$ 4,265,000	\$ -	\$ (785,000)	\$ 3,480,000	\$ 465,000
Deferred bond costs	38,830	-	(4,767)	34,063	-
Municipal lease purchase	2,985,314	-	(40,246)	2,945,068	166,983
Closure/postclosure care	1,776,553	163,813	-	1,940,366	-
Compensated absences	54,279	-	(2,822)	51,457	12,864
Business-type activity					
Long-term liabilities	<u>\$ 9,119,976</u>	<u>\$ 163,813</u>	<u>\$ (832,835)</u>	<u>\$ 8,450,954</u>	<u>\$ 644,847</u>

Revenue bonds

The annual requirements to retire all revenue bonds outstanding as of September 30, 2013 including interest payments are as follows:

<u>Fiscal Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 465,000	\$ 102,616	\$ 567,616
2015	485,000	90,071	575,071
2016	220,000	81,533	301,533
2017	225,000	75,844	300,844
2018	230,000	69,200	299,200
2019-2023	1,275,000	225,401	1,500,401
2024-2025	580,000	22,380	602,380
	<u>\$ 3,480,000</u>	<u>\$ 667,045</u>	<u>\$ 4,147,045</u>

A summary of Revenue Bonds outstanding at September 30, 2013 follows:

\$3,495,000, 2010 Combination Tax and Surplus Revenue Certificates of Obligation due in annual installments of \$165,000 to \$295,000 through March 1, 2025; interest at .75 – 4.0%; payable from income derived from the water and sewer enterprise fund; tax revenues serve as collateral	\$2,945,000
\$1,340,000, 2010 Combination Tax and Surplus Revenue Refunding Bonds due in annual installments of \$25,000 to \$280,000 through September 1, 2015; interest at .7 – 2.15%; payable from income derived from the water and sewer enterprise fund; tax revenues serve as collateral	<u>\$ 535,000</u>
Total outstanding Revenue Bonds	<u>\$3,480,000</u>

Municipal lease agreement

In August 2012, the City acquired \$2,985,314 in energy-saving equipment for use in the Water and Sewer enterprise fund through a lease purchase agreement. Related amortization expense is included in depreciation expense.

The annual requirements to retire the municipal lease agreement outstanding as of September 30, 2013 including interest payments are as follows:

Fiscal Year Ending September 30	Principal	Interest	Total
2014	\$ 166,983	\$ 81,881	\$ 248,864
2015	171,724	77,140	248,864
2016	176,602	72,263	248,865
2017	181,617	67,248	248,865
2018	186,775	62,090	248,865
2019-2023	1,016,513	227,810	1,244,323
2024-2028	<u>1,044,854</u>	<u>75,037</u>	<u>1,119,891</u>
	<u>\$ 2,945,068</u>	<u>\$ 663,469</u>	<u>\$ 3,608,537</u>

A summary of the Municipal Lease Agreement outstanding at September 30, 2013 follows:

\$2,985,314, Municipal Lease Purchase Agreement due in semi-annual installments of \$40,246 to \$122,702 through February 2028; interest at 2.82%; payable from income derived from the water and sewer enterprise fund	<u>\$2,945,068</u>
Total outstanding Municipal Lease Agreement	<u>\$2,945,068</u>

Discretely Presented Component Unit

The following is a summary of long-term debt activity of the Development Corporation of Snyder for the fiscal year ended September 30, 2013:

	Balance at September 30, 2012	Increase	Decrease	Balance at September 30, 2013	Due Within One Year
Sales tax revenue bonds	\$ 375,000	\$ -	\$ 115,000	\$ 260,000	\$ 125,000
Notes payable	<u>3,483,410</u>	<u>1,040,000</u>	<u>242,108</u>	<u>4,281,302</u>	<u>325,053</u>
Total long-term debt	<u>\$ 3,858,410</u>	<u>\$ 1,040,000</u>	<u>\$ 357,108</u>	<u>\$ 4,541,302</u>	<u>\$ 450,053</u>

The annual requirements to retire all debt outstanding of the Development Corporation of Snyder as of September 30, 2013 including interest payments are as follows:

Fiscal Year Ending September 30,	Sales Tax Revenue Bonds	Notes Payable	Interest	Total
2014	\$ 125,000	\$ 325,053	\$ 119,767	\$ 569,820
2015	135,000	331,446	104,486	570,932
2016		338,051	88,318	426,369
2017		344,873	81,496	426,369
2018		343,920	74,449	418,369
2019-2023		1,642,821	258,128	1,900,949
2024-2027		<u>955,138</u>	<u>55,187</u>	<u>1,010,325</u>
	<u>\$ 260,000</u>	<u>\$ 4,281,302</u>	<u>\$ 781,831</u>	<u>\$ 5,323,133</u>

Revenue Bonds

The Development Corporation of Snyder, Inc. (DCOS) issued bonds where the DCOS pledges the income derived from the 3/8% Sales Tax, adopted by the citizens of Snyder for economic development, to pay debt service. Revenue bonds outstanding at September 30, 2013, are as follows:

<u>Purpose</u>	<u>Maturity Dates</u>	<u>Interest Rates</u>	<u>Amount</u>
Sales Tax Revenue Bonds Series 1995	9-1-2015	4.00 – 5.75%	\$85,000
Sales Tax Revenue Bonds Series 1996	9-1-2015	6.00 – 7.75%	\$175,000

Notes Payable

The Development Corporation of Snyder entered into an agreement with Big Country Electric Cooperative to provide services in order to improve the utility infrastructure for the UCO Spinning Plant. The Development Corporation agreed to reimburse Big Country \$279,000 through a non-interest bearing note. The note is payable in annual installments of \$22,500 for the first six years followed by nine annual installments of \$16,000 each, maturing in 2018. The payments are due annually on January 31 and the note is secured by the gross revenues and receipts of the 3/8% Sales Tax. The note provides for alternate payment schedules if the property known as UCO Spinning Plant is vacant for a period exceeding six months. The outstanding balance of this note is \$72,000.

In February 2012, DCOS authorized the issuance of a loan through the Office of the Governor Economic Development and Tourism Division in the aggregate principal amount of \$3,500,000 to fund land acquisition, rail spur construction, infrastructure improvements and a program loan to WLP Holdings. The loan is scheduled to mature on March 20, 2027 and bears a variable interest rate of the federal funds rate plus 3%. The loan is secured by sales tax revenues. The outstanding balance of the loan is \$3,207,719.

In November 2012, DCOS entered into two agreements with Big Country Electric Cooperative to provide services in order to develop 74 acres of the Rail Park. The Corporation agreed to reimburse Big Country \$740,000 and \$300,000 through a non-interest bearing note. The note is payable in One Hundred eight (108) monthly installments of \$6,852 and \$2,752.29 each and a One Hundred Ninth (109th) final installment of remaining principal and interest, if any. The first installment was due June 20, 2013 and subsequent installments are due on or before the same day of each month thereafter until the Principal Amount (and any default interest) is paid in full with the final installment of principal and any default interest being due on or before June 20, 2022. The outstanding balance of this note is \$1,001,583.

Conduit Debt Obligations

In December 2011, DCOS issued Industrial Development Revenue Bonds, Series 2011A and 2011B, in the amounts of \$7.5 million and \$2.5 million, to provide funds to WL Plastics Corporation (“Corporation”) to finance the construction and equipping of a manufacturing facility to be located in the City. The bonds are secured by the property financed and are payable solely from payments received from Corporation on the underlying mortgage loans. Neither DCOS, the City, the State, nor any political subdivision thereof is obligated in any manner for repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements.

IV. Other Information

A. Risk Management

The City’s insurance protection includes multi-peril coverage for building and valuable papers, general liability, auto general liability coverage for bodily injury and property damage, public officials’ liability, police liability, volunteer fire and police reserve accidental death and disability, and airport bodily injury and property damage.

In February 2012, the City became fully insured by the Texas Municipal League (TML). The City purchases worker’s compensation insurance and is a tax paying employer for unemployment insurance. Medical benefits are provided through a fully funded Intergovernmental Employee Benefits Pool administered by the Texas Municipal League.

Prior to February 2012, the City’s Internal Service Self-Insurance fund provided 100 percent coverage for general liability, property, and worker’s compensation. The governmental and proprietary funds had to meet a \$10,000 deductible per occurrence and the self-insurance fund assumed the balance of the liability. Estimated liabilities for claims incurred but not reported at year end were accrued. For Worker’s Compensation coverage, the departments in the Governmental and Proprietary Funds were charged a premium according to the number of employees and the related risks to the individual positions. This premium was \$12,000 and was treated as interfund services provided and reported as premium revenue in the self-insurance fund. Prior to becoming insured with TML, the City incurred workers’ compensation claims that are still currently in process; therefore, the City is still operating the Internal Service Self-Insurance fund to pay for these claims.

Claim activity for the City's self-insurance workers' compensation for the last three years is as follows:

Year	Amount of Claim Liabilities at B.O.Y.	Incurred Claims (incl. IBNR's)	Payments on Claims	Amount of Claim Liabilities at E.O.Y.
2013	\$ 36,212	\$ 275,436	\$ 293,042	\$ 19,106
2012	138,460	326,914	429,162	36,212
2011	3,047	383,211	247,798	138,460

B. Contingent Liabilities

The City participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the City may be required to reimburse the grantor government. As of September 30, 2013, no significant amounts of grant expenditures are open to grantor review, and the City believes that disallowed expenditures discovered in subsequent audits, if any, will not have a material effect on any of the individual funds or the overall financial position of the City.

C. Landfill Closure Costs

State and federal laws and regulations require that the City of Snyder place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. In addition to operating expenses related to current activities of the landfill, an expense provision and related liability are being recognized based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. The recognition of these landfill closure and postclosure care costs is based on the amount of the landfill used during the year. The estimated liability for landfill closure and postclosure care costs is \$1,940,366 as of September 30, 2013, which is based on 11.8% usage (filled) of the landfill. It is estimated that an additional \$2,158,521 will be recognized as closure and postclosure care expenses between the date of the balance sheet and the date the landfill is expected to be filled to capacity (2155). The current estimated total cost of the landfill closure and postclosure care (\$4,098,887) is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor, and maintain the landfill were acquired as of September 30, 2013. However, the actual cost of closure and postclosure care may be different due to inflation, changes in technology, or changes in landfill laws and regulations.

The City of Snyder is required by state and federal laws and regulations to make annual contributions to finance closure and postclosure care; however, the City began using the landfill on July 1, 1995; and therefore the first annual contribution was not made until Fiscal Year 1995 – 1996. Investments of \$1,940,366 are held for these purposes. These investments are reported as restricted assets. It is anticipated that future inflation costs will be financed in part from earnings on investments. The remaining portion of anticipated future installation costs (including inadequate earnings on investments, if any) and additional costs that may arise from changes in postclosure requirements (due to changes in technology or more rigorous environmental regulations, for example) may need to be covered by charges to future landfill users, taxpayers, or both.

D. Texas Municipal Retirement System (TMRS)

Plan Description

The City provides pension benefits for all of its eligible employees through a nontraditional, joint contributory, hybrid defined benefit plan in the state-wide Texas Municipal Retirement System Plan (TMRS), an agent multiple-employer public employee retirement system. The plan provisions that have been adopted by the city are within the options available in the governing state statutes of TMRS.

TMRS issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information (RSI) for TMRS. The report also provides detailed explanations of the contributions, benefits and actuarial methods and assumptions used by the System. The report may be obtained by writing to TMRS, P.O. Box 149153, Austin, TX 78714-9153 or by calling 800-924-8677. In addition, the report is available on TMRS' website at www.TMRS.com.

The plan provisions are adopted by the governing body of the City, within the options available in the state statutes governing TMRS. Plan provisions for the City were as follows:

Employee Deposit Rate: 7%
 Matching Ratio (City to Employee): 2 to 1
 A member is vested after 5 years

Members can retire at certain ages, based on the years of service with the City.

The Service Retirement Eligibilities for the City are: 5 yrs/age 60;
 20 yrs/any age

Updated service credit 100% repeating, transfers
 Annuity increase (to retirees) 70% of CPI repeating

Contributions

Under the state law governing TMRS, the contribution rate for each city is determined annually by the actuary, using the Projected Unit Credit actuarial cost method. This rate consists of the normal cost contribution rate and the prior service cost contribution rate, which is calculated to be a level percent of payroll from year to year. The normal cost contribution rate finances the portion of an active member's projected benefit allocated annually; the prior service contribution rate amortizes the unfunded (overfunded) actuarial liability (asset) over the applicable period for that city. Both the normal cost and prior service contribution rates include recognition of the projected impact of annually repeating benefits, such as updated service credits and annuity increases.

The City contributes to the TMRS Plan at an actuarially determined rate. Both the employees and the City make contributions monthly. Since the City needs to know its contribution rate in advance for budgetary purposes, there is a one-year delay between the actuarial valuation that serves as the basis for the rate and the calendar year when the rate goes into effect.

The annual pension cost and net pension obligation are as follows:

Three Year Trend Information				
Fiscal Year Ending	Annual Pension Cost (APC)	Actual Contribution Made	Percentage of APC Contributed	Net Pension Obligation (Asset)
2011	\$ 820,514	\$ 820,514	100%	-
2012	734,667	734,667	100%	-
2013	746,267	746,267	100%	-

The required contribution rates for fiscal year 2013 were determined as part of the December 31, 2010 and 2011 actuarial valuations. Additional information as of the latest actuarial valuation, December 31, 2012 also follows:

Actuarial Assumptions

Valuation Date	12/31/2010	12/31/2011	12/31/2012
Actuarial Cost Method	Projected Unit Credit	Projected Unit Credit	Projected Unit Credit
Amortization Method	Level Percent of Payroll	Level Percent of Payroll	Level Percent of Payroll
Remaining Amortization Period	27.1 years - Closed Period	26.1 years - Closed Period	25.2 years - Closed Period
Amortization Period for New Gains/Losses	30 years	30 years	30 years
Asset Valuation Method	10-Year Smoothed Market	10-Year Smoothed Market	10-year Smoothed Market
Investment Rate of Return*	7.0%	7.0%	7.0%
Projected Salary Increases*	Varies by age and service	Varies by age and service	Varies by age and service
*Includes Inflation at	3.0%	3.0%	3.0%
Cost-of-Living Adjustments	2.1%	2.1%	2.1%

Funding Status and Funding Progress

The funded status as of December 31, 2012, the most recent actuarial valuation date, is presented as follows:

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Funded Ratio	Unfunded (Overfunded) AAL (UAAL)	Covered Payroll	UAAL as a Percentage of Covered Payroll
(1)	(2)	(3)	(1) / (2)	(4)	(5)	(6)
			(1) / (2)	(2) - (1)		(4) / (5)
12/31/2012	\$ 21,337,536	\$ 25,238,614	84.5%	\$ 3,901,078	\$ 3,972,755	98%

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

Actuarial calculations are based on the benefits provided under the terms of the substantive plan in effect at the time of each valuation, and reflect a long-term perspective. Consistent with that perspective, actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets. The schedule of funding progress, presented as Required Supplementary Information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability benefits.

Supplemental Death Benefits Plan

The City also participates in the cost sharing multiple-employer defined benefit group-term life insurance plan operated by the Texas Municipal Retirement System (TMRS) known as the Supplemental Death Benefits Fund (SDBF). The City elected, by ordinance, to provide group-term life insurance coverage to both current and retired employees. The City may terminate coverage under and discontinue participation in the SDBF by adopting an ordinance before November 1 of any year to be effective the following January 1.

The death benefit for active employees provides a lump-sum payment approximately equal to the employee's annual salary (calculated based on the employee's actual earnings, for the 12-month period preceding the month of death). Retired employees are insured by \$7,500. This coverage is an "other postemployment benefit", or OPEB.

The City contributes to the SDBF at a contractually required rate as determined by an annual actuarial valuation. The rate is equal to the cost of providing one-year term life insurance. The funding policy for the SDBF program is to assure that adequate resources are available to meet all death benefit payments for the upcoming year. The intent is not to pre-fund retiree term life insurance during employees' entire careers.

The City's contributions to the TMRS SDBF for the years ended 2013, 2012 and 2011 were \$9,252, \$8,895 and \$11,340, respectively, which equaled the required contributions each year.

E. Fund Balance

The City classifies governmental fund balances in the following categories:

Nonspendable fund balance includes the portion of net resources that cannot be spent because of their form (i.e. inventory, long-term loans, or prepaids) or because they must remain intact such as the principal of an endowment. The City had \$12,421 for inventories and \$217,984 for interfund advances reported as nonspendable as of September 30, 2013.

Restricted fund balance includes the portion of net resources on which limitations are imposed by creditors, grantors, contributors, or by laws or regulations of other governments (i.e. externally imposed limitations). Amounts can be spent only for the specific purposes stipulated by external resource providers or as allowed by law through constitutional provisions or enabling legislation.

Committed fund balance includes the portion of net resources upon which the City Council has imposed limitations on use. Amounts that can be used only for the specific purposes are determined by a formal action of the City Council. Commitments may be changed or lifted only by the Council taking the same formal action that originally imposed the constraint. The formal action must be approved before the end of the fiscal year in which the commitment will be reflected on the financial statements. The City had \$251,000 in committed fund balance at September 30, 2013.

Assigned fund balance includes the portion of net resources for which an intended use has been established by the City Council or the City Manager authorized to do so by the City Council. Assignments of fund balance are much less formal than commitments and do not require formal action for their imposition or removal. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed which indicates that resources are, at a minimum, intended to be used for the purpose of that fund.

Unassigned fund balance includes the amounts in the general fund in excess of what can properly be classified in one of the other four categories of fund balance. It is the residual classification of the general fund and includes all amounts not contained in other classifications. Unassigned amounts are technically available for any purpose. Negative residual amounts for all other governmental funds are reported in this classification. The City had \$6,326,866 in unassigned fund balance at September 30, 2013.

The City will typically use restricted, committed and/or assigned fund balances, in that order, prior to using unassigned resources, but it reserves the right to deviate from this general strategy when appropriate.

F. Tax Abatement Reinvestment Zone

In December 2011, the City approved the creation of Tax Abatement Reinvestment Zone Number Two ("Zone"). The City also approved a seven year, 100% property tax abatement to WL Plastics Corporation for property in the Zone.

G. Prior Period Adjustments

	Government-wide		Funds			
	Government	Business	General Fund	Water & Sewer	Sanitation	ISF
Beginning net position/fund balance, before adjustment	\$ 8,990,470	\$ 14,433,253				
To accrue payroll	(99,837)	(44,337)	\$ (99,837)	\$ (27,979)	\$ (16,358)	\$ -
Reclass	-	-	1,549	-	-	(1,549)
To accrue receivables	23,855	-	23,855	-	-	-
Beginning net position/fund balance, as restated	<u>\$ 8,914,488</u>	<u>\$ 14,388,916</u>	<u>\$ (74,433)</u>	<u>\$ (27,979)</u>	<u>\$ (16,358)</u>	<u>\$ (1,549)</u>

H. Upcoming Accounting Pronouncements

In March 2012, the GASB issued Statement No. 65, *Items Previously Reported as Assets and Liabilities*. This Statement establishes accounting and financial reporting standards that reclassify, as deferred outflows and inflows of resources, certain items that were previously report as assets and liabilities and recognizes, as outflows or inflows of resources, certain items that were previously reported as assets and liabilities. This Statement reclassifies deferred amounts upon refunding of debt as deferred inflows or outflows and requires debt issuance costs to be expensed as incurred. The provisions of this Statement are effective for periods beginning after December 15, 2012.

In June 2012, the GASB issued Statement No. 68, *Accounting and Financial Reporting for Pensions, an amendment of GASB Statement 27*. This Statement requires governments providing defined benefit pension plans to recognize their long-term obligation for pension benefits as a liability on the statement of net position and to more comprehensively and comparably measure the annual costs of pension benefits. This Statement will require the City to record a liability and expense equal to their proportionate share of the collective net pension liability and expense for the TMRS plan. This Statement requires the use of the entry age normal method to be used with each period's service cost determined as a level percentage of pay and requires certain other changes to compute the pension liability and expense. This Statement also requires revised and new note disclosures and required supplementary information (RSI) to be reported by employers. The provisions of this Statement are effective for periods beginning after June 15, 2014.

The City will fully analyze the impact of these new Statements prior to the effective dates for the Statements listed above.

I. Subsequent Events

In December 2013 the City of Snyder issued Combination Tax & Surplus Revenue Certificates of Obligation in the amount of \$9,000,000. These funds will be used for replacement of water and sewer lines, along with water and sewer improvements. The first interest payment of \$222,022 will be due in September of 2014 and a final maturity on March 1, 2034.

CITY OF SNYDER, TEXAS

**Required Supplemental Information
Texas Municipal Retirement System
Schedule of Funding Progress
Last Ten Calendar Years**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll (b-a/c)
2003	\$ 10,804,018	\$ 13,248,653	\$ 2,444,635	81.5 %	\$ 2,596,786	94.1 %
2004	11,267,669	13,817,241	2,549,572	81.5	2,859,035	89.2
2005	9,072,489	11,784,456	2,711,967	77.0	2,608,785	104.0
2006	8,875,150	11,853,848	2,978,698	74.9	2,867,349	103.9
2007	8,891,427	13,879,518	4,988,091	64.1	2,900,676	172.0
2008	9,698,015	14,990,699	5,292,684	64.7	3,284,830	161.1
2009	9,226,327	15,001,380	5,775,053	61.5	3,571,388	161.7
2010(1)	9,973,883	15,745,820	5,771,937	63.3	3,763,844	153.4
2010(2)	18,659,350	23,058,349	4,398,999	80.9	3,763,844	116.9
2011	20,076,542	24,438,253	4,361,711	82.2	3,956,597	110.2
2012	21,337,536	25,238,614	3,901,078	84.5	3,972,755	98.2

Source: Texas Municipal Retirement System (TMRS) Annual Report and City payroll reports

Notes: Trend data presented is information as of December 31 of the previous year, which is the fiscal year of the TMRS.

(1) Actuarial valuation performed under the original fund structure.

(2) Actuarial valuation performed under the new fund structure.

Nonmajor Governmental Funds

Special Revenue Fund

Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

Motel Tax Fund – This fund is used to account for the tax upon the occupancy of any sleeping room furnished by any hotel, where the occupancy is the rate of \$2 or more per day.

CITY OF SNYDER, TEXAS
Combining Balance Sheet
Nonmajor Governmental Funds
September 30, 2013

	<u>Special Revenue</u>	<u>Total</u>
	<u>Motel Tax Fund</u>	<u>Nonmajor</u>
		<u>Governmental</u>
		<u>Funds</u>
ASSETS		
Cash and cash equivalents	\$ -	\$ -
Accounts receivable, net	143,839	143,839
	<u>143,839</u>	<u>143,839</u>
Total assets	\$ <u>143,839</u>	\$ <u>143,839</u>
LIABILITIES		
Accounts payable	\$ 144,679	\$ 144,679
Total liabilities	<u>144,679</u>	<u>144,679</u>
FUND BALANCES		
Unassigned, designated for tourism	<u>(840)</u>	<u>(840)</u>
Total liabilities and fund balances	\$ <u>143,839</u>	\$ <u>143,839</u>

CITY OF SNYDER, TEXAS
Combining Statement of Revenues, Expenditures, and Changes in Fund Balance
Nonmajor Governmental Funds
For the Year Ended September 30, 2013

	<u>Special Revenue</u>	<u>Total</u>
	<u>Motel Tax Fund</u>	<u>Nonmajor</u>
		<u>Governmental</u>
		<u>Funds</u>
REVENUES		
Occupancy Tax	\$ 435,612	\$ 435,612
Total revenues	<u>435,612</u>	<u>435,612</u>
EXPENDITURES		
Current:		
Culture and recreation	<u>433,360</u>	<u>433,360</u>
Total expenditures	<u>433,360</u>	<u>433,360</u>
Net change in fund balances	2,252	2,252
Fund balances - beginning	<u>(3,092)</u>	<u>(3,092)</u>
Fund balances - ending	<u>\$ (840)</u>	<u>\$ (840)</u>

CITY OF SNYDER, TEXAS
Motel Tax Special Revenue Fund
Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual
For the Year Ended September 30, 2013

	<u>Original</u>	<u>Final</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget- Positive (Negative)</u>
REVENUES				
Occupancy Tax	\$ 211,800	\$ 211,800	\$ 435,612	\$ 223,812
Total revenues	<u>211,800</u>	<u>211,800</u>	<u>435,612</u>	<u>223,812</u>
EXPENDITURES				
Culture and recreation	<u>211,800</u>	<u>211,800</u>	<u>433,360</u>	<u>(221,560)</u>
Total expenditures	<u>211,800</u>	<u>211,800</u>	<u>433,360</u>	<u>(221,560)</u>
Net change in fund balance	-		2,252	2,252
Fund balances - beginning	-	<u>(3,092)</u>	<u>(3,092)</u>	-
Fund balances - ending	<u>\$ -</u>	<u>\$ (3,092)</u>	<u>\$ (840)</u>	<u>\$ 2,252</u>

Supplementary Individual Fund Financial Statements and Schedules

General Fund

These supplementary statements and schedules are included to provide management and readers additional information for financial analysis.

CITY OF SNYDER, TEXAS
GENERAL FUND
SCHEDULE OF REVENUES COMPARED TO BUDGET (GAAP BASIS)
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013			2012
	Budget	Actual	Variance- Favorable (Unfavorable)	Actual
Taxes:				
Sales Taxes	\$ 2,505,213	\$ 3,069,630	\$ 564,417	\$ 2,511,844
Ad valorem Taxes	1,707,220	1,895,078	187,858	1,761,229
Franchise Taxes	840,000	758,122	(81,878)	757,649
Liquor Taxes	6,000	11,903	5,903	5,359
Total Taxes	5,058,433	5,734,733	676,300	5,036,081
Licenses and Permits	29,250	146,025	116,775	34,316
Intergovernmental:				
Civil Defense Contract	-	-	-	41,699
LEOSE - Police	-	-	-	-
School Resource Officer	78,000	72,260	(5,740)	76,850
Homeland Security Grant	-	25,060	25,060	-
Juvenile Case Manager Fee	15,360	8,214	(7,146)	8,933
LEOSE - Fire	1,800	-	(1,800)	-
Total Intergovernmental	95,160	105,534	10,374	127,482
Charges for Services:				
Administrative Fees	953,935	1,009,935	56,000	905,329
Municipal Court Fees	54,765	59,228	4,463	40,096
Total Charges for Services	1,008,700	1,069,163	60,463	945,425
Fines & Forfeitures	110,000	108,867	(1,133)	107,594
Miscellaneous:				
Interest	20,000	24,452	4,452	22,384
Miscellaneous	51,150	63,079	11,929	54,758
Total Miscellaneous	71,150	87,531	16,381	77,142
Contributions	200,000	223,000	23,000	496,536
Total Revenues	\$ 6,572,693	\$ 7,474,853	\$ 902,160	\$ 6,824,576

CITY OF SNYDER, TEXAS
GENERAL FUND
SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS)
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013			2012
	Budget	Actual	Variance- Favorable (Unfavorable)	Actual
GENERAL GOVERNMENT:				
Administration:				
Personnel Services	\$ 209,730	\$ 216,091	\$ (6,361)	\$ 196,430
Supplies	5,300	2,753	2,547	2,500
Maintenance	6,045	4,397	1,648	4,629
Services	82,065	52,628	29,437	41,611
Sundry Charges	8,500	6,693	1,807	4,493
Capital Outlay	900	1,626	(726)	1,454
Totals	312,540	284,188	28,352	251,117
Finance:				
Personnel Services	303,920	312,282	(8,362)	176,982
Supplies	3,175	4,833	(1,658)	1,913
Maintenance	16,340	18,373	(2,033)	4,100
Services	35,160	33,337	1,823	33,996
Sundry Charges	5,420	4,193	1,227	1,409
Capital Outlay	450	449	1	1,750
Totals	364,465	373,467	(9,002)	220,150
Planning & Zoning:				
Personnel Services	168,205	164,171	4,034	140,703
Supplies	5,600	5,467	133	4,423
Maintenance	12,800	9,765	3,035	7,766
Services	10,035	62,940	(52,905)	10,290
Sundry Charges	1,100	623	477	558
Capital Outlay	-	-	-	16,169
Totals	197,740	242,966	(45,226)	179,909
Municipal Court:				
Personnel Services	191,330	195,458	(4,128)	141,710
Supplies	3,450	4,212	(762)	3,743
Maintenance	200	14,384	(14,184)	7,219
Services	26,870	22,352	4,518	23,495
Sundry Charges	2,165	2,671	(506)	1,065
Capital Outlay	200	18,829	(18,629)	2,022
Totals	224,215	257,906	(33,691)	179,254

CITY OF SNYDER, TEXAS
GENERAL FUND
SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS)
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013		Variance- Favorable (Unfavorable)	2012
	Budget	Actual		Actual
Community Services:				
Personnel Services	\$ -	\$ -	\$ -	\$ -
Supplies	7,200	3,186	4,014	4,997
Maintenance	1,720	795	925	5,066
Services	227,875	316,852	(88,977)	237,848
Sundry Charges	5,200	1,292	3,908	600
Capital Outlay	165,580	66,479	99,101	22,606
Totals	407,575	388,604	18,971	271,117
Accounting:				
Personnel Services	140,590	143,480	(2,890)	145,630
Supplies	2,300	2,281	19	4,284
Maintenance	3,295	4,584	(1,289)	17,522
Services	6,710	14,215	(7,505)	5,262
Sundry Charges	1,075	811	264	2,450
Capital Outlay	355	330	25	2,566
Totals	154,325	165,701	(11,376)	177,714
Data Processing:				
Personnel Services	79,445	85,824	(6,379)	106,034
Supplies	850	2,055	(1,205)	642
Maintenance	8,295	9,301	(1,006)	4,473
Services	7,290	8,169	(879)	2,985
Sundry Charges	300	456	(156)	352
Capital Outlay	3,000	1,231	1,769	628
Totals	99,180	107,036	(7,856)	115,114
Records Management:				
Personnel Services	-	-	-	84,486
Supplies	-	-	-	785
Maintenance	-	-	-	2,637
Services	-	-	-	2,639
Sundry Charges	-	-	-	290
Capital Outlay	-	-	-	7,504
Totals	-	-	-	98,341
TOTAL GENERAL GOVERNMENT	1,760,040	1,819,868	(59,828)	1,492,716

CITY OF SNYDER, TEXAS
GENERAL FUND
SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS)
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013		Variance- Favorable (Unfavorable)	2012
	Budget	Actual		Actual
PUBLIC SAFETY:				
Police:				
Personnel Services	\$ 1,563,180	\$ 1,487,908	\$ 75,272	\$ 1,380,833
Supplies	102,550	104,442	(1,892)	99,457
Maintenance	56,220	49,387	6,833	53,208
Services	60,230	47,455	12,775	50,451
Sundry Charges	34,295	30,151	4,144	20,461
Capital Outlay	157,420	129,787	27,633	127,001
Totals	1,973,895	1,849,130	124,765	1,731,411
Animal Control:				
Personnel Services	150,210	148,709	1,501	142,221
Supplies	16,800	16,134	666	13,083
Maintenance	8,175	5,564	2,611	2,397
Services	15,740	15,290	450	12,379
Sundry Charges	3,910	3,051	859	1,891
Capital Outlay	2,000	-	2,000	2,699
Totals	196,835	188,748	8,087	174,670
Fire:				
Personnel Services	737,425	751,408	(13,983)	708,518
Supplies	79,750	69,253	10,497	66,214
Maintenance	80,715	70,473	10,242	80,951
Services	121,120	94,079	27,041	99,186
Sundry Charges	18,765	16,384	2,381	12,929
Capital Outlay	282,400	281,473	927	86,073
Totals	1,320,175	1,283,070	37,105	1,053,871
TOTAL PUBLIC SAFETY	3,490,905	3,320,948	169,957	2,959,952

CITY OF SNYDER, TEXAS
GENERAL FUND
SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS)
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013		Variance- Favorable (Unfavorable)	2012
	Budget	Actual		Actual
PUBLIC WORKS:				
Street Maintenance:				
Personnel Services	\$ 238,438	\$ 227,170	\$ 11,268	\$ 253,567
Supplies	45,195	52,760	(7,565)	51,022
Maintenance	372,110	281,918	90,192	291,292
Services	488,860	494,312	(5,452)	292,263
Sundry Charges	6,645	6,982	(337)	4,057
Capital Outlay	170,500	143,172	27,328	38,335
Totals	<u>1,321,748</u>	<u>1,206,314</u>	<u>115,434</u>	<u>930,536</u>
TOTAL PUBLIC WORKS	<u>1,321,748</u>	<u>1,206,314</u>	<u>115,434</u>	<u>930,536</u>
CAPITAL OUTLAY				
Park Improvements	-	-	-	496,536
Totals	<u>-</u>	<u>-</u>	<u>-</u>	<u>496,536</u>
TOTAL CAPITAL OUTLAY	<u>-</u>	<u>-</u>	<u>-</u>	<u>496,536</u>
TOTAL EXPENDITURES	<u>\$ 6,572,693</u>	<u>\$ 6,347,130</u>	<u>\$ 225,563</u>	<u>\$ 5,879,739</u>

Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

Self Insurance Fund – This fund is used to account for the cost of all Worker's Comp., Unemployment, Employee Health and Life Insurance, General and Personal Liability claims against the City. An umbrella policy covering public officials is also furnished through this fund.

Central Garage Fund – This fund is used to account for the costs of operating a maintenance facility for automotive equipment used by other City departments. The automotive equipment itself is acquired by the various user departments which are also responsible for financing replacement vehicles as necessary.

CITY OF SNYDER, TEXAS
Internal Service Funds
Combining Statement of Net Position
September 30, 2013

ASSETS	Central Garage	Self Insurance	Total
Current assets:			
Cash and cash equivalents	\$ (56,575)	\$ 125,270	\$ 68,695
Prepaid items	-	50,000	50,000
Due from other funds	-	89,975	89,975
Inventory	44,357	-	44,357
Total current assets	(12,218)	265,245	253,027
Noncurrent assets:			
Capital assets:			
Buildings	21,531	-	21,531
Machinery and equipment	120,084	-	120,084
Less accumulated depreciation	(92,678)	-	(92,678)
Total capital assets (net of accumulated depreciation)	48,937	-	48,937
Total assets	36,719	265,245	301,964
LIABILITIES			
Current liabilities:			
Accounts payable	16,065	-	16,065
Due to other funds	89,975	-	89,975
Accrued compensated absences	1,024	-	1,024
Estimated claims payable	-	19,106	19,106
Total current liabilities	107,064	19,106	126,170
NET POSITION			
Net investment in capital assets	48,937	-	48,937
Unrestricted	(119,282)	246,139	126,857
Total net position (deficit)	\$ (70,345)	\$ 246,139	\$ 175,794

CITY OF SNYDER, TEXAS
Internal Service Funds
Combining Statement of Revenues, Expenses, and Changes in Fund Net Position
For the Year Ended September 30, 2013

	<u>Central Garage</u>	<u>Self Insurance</u>	<u>Total</u>
Operating revenues:			
Billings to departments	\$ 402,045	\$ -	\$ 402,045
Miscellaneous	4,251	-	4,251
Total operating revenues	<u>406,296</u>	<u>-</u>	<u>406,296</u>
Operating expenses:			
Personnel services	61,140	-	61,140
Supplies	300,638	-	300,638
Maintenance	16,722	-	16,722
Services	17,524	-	17,524
Sundry charges	1,210	-	1,210
Depreciation	9,042	-	9,042
Claims	-	275,436	275,436
Total operating expenses	<u>406,276</u>	<u>275,436</u>	<u>681,712</u>
Operating income	20	(275,436)	(275,416)
Nonoperating revenues:			
Investment earnings	-	225	225
Total nonoperating revenues	<u>-</u>	<u>225</u>	<u>225</u>
Change in net position	20	(275,211)	(275,191)
Total net position (deficit) - beginning	(68,816)	521,350	452,534
Prior year adjustment	(1,549)	-	(1,549)
Total net position (deficit) - ending	<u>\$ (70,345)</u>	<u>\$ 246,139</u>	<u>\$ 175,794</u>

CITY OF SNYDER, TEXAS
Internal Service Funds
Combining Statement of Cash Flows
For the Year Ended September 30, 2013

	<u>Central Garage</u>	<u>Self Insurance</u>	<u>Total</u>
CASH FLOWS FOR OPERATING ACTIVITIES			
Receipts from interfund services provided	\$ 402,045	\$ -	\$ 402,045
Miscellaneous receipts	4,251	-	4,251
Payments to suppliers	(319,880)	(279,284)	(599,164)
Payments to employees	(62,916)	-	(62,916)
Net cash provided (used) by operating activities	<u>23,500</u>	<u>(279,284)</u>	<u>(255,784)</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Purchases of capital assets	(24,038)	-	(24,038)
Net cash used for capital and related financing activities	<u>(24,038)</u>	<u>-</u>	<u>(24,038)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from maturity of investment	-	-	-
Interest received	-	225	225
Net cash provided by investing activities	<u>-</u>	<u>225</u>	<u>225</u>
Net change in cash and cash equivalents	(538)	(279,059)	(279,597)
Cash and cash equivalents - October 1	(56,037)	404,329	348,292
Cash and cash equivalents - September 30	<u>\$ (56,575)</u>	<u>\$ 125,270</u>	<u>\$ 68,695</u>
Reconciliation of operating income to net cash provided by operating activities			
Operating income	\$ 20	\$ (275,436)	\$ (275,416)
Adjustments to reconcile operating income to net cash provided (used) by operating activities:			
Depreciation expense	9,042	-	9,042
Decrease in inventories	1,348	-	1,348
Decrease in accounts receivable	-	6,672	6,672
Decrease in estimated claims payable	-	(10,520)	(10,520)
Decrease in accrued payroll	(1,549)	-	(1,549)
Increase in vouchers payable	14,866	-	14,866
Decrease in accrued compensated absences	(227)	-	(227)
Total adjustments	<u>23,480</u>	<u>(3,848)</u>	<u>19,632</u>
Net cash provided (used) by operating activities	<u>\$ 23,500</u>	<u>\$ (279,284)</u>	<u>\$ (255,784)</u>

Supplementary Individual Fund Financial Statements and Schedules

Enterprise Funds

These supplementary statements and schedules are included to provide management and readers additional information for financial analysis.

CITY OF SNYDER, TEXAS
WATER AND SEWER ENTERPRISE FUND
SCHEDULE OF REVENUES AND EXPENSES
BUDGET (GAAP BASIS) AND ACTUAL
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013			2012
	Final Budget	Actual	Variance- Favorable (Unfavorable)	Actual
Revenues:				
Water sales	\$ 4,900,000	\$ 4,076,343	\$ (823,657)	\$ 4,171,819
Sewer charges	1,488,050	1,501,536	13,486	1,472,644
Charges for billing & collections	349,395	327,408	(21,987)	312,012
Water taps	10,000	32,700	22,700	14,210
Sewer taps	7,000	18,400	11,400	7,975
Plumbing permits & inspc.	10,000	14,019	4,019	17,300
Miscellaneous	25,900	29,098	3,198	27,958
Interest	6,000	9,222	3,222	11,066
Grant proceeds	-	-	-	27,908
Gain (loss) on sale of asset	-	4,300	4,300	21,468
Total Revenues	6,796,345	6,013,026	(783,319)	6,084,360
Expenses:				
Personnel	1,251,110	1,220,323	30,787	1,094,433
Supplies	524,140	432,522	91,618	461,043
Maintenance	503,280	601,468	(98,188)	468,462
Services	2,441,870	2,477,114	(35,244)	2,118,038
Sundry charges	40,955	49,186	(8,231)	46,803
Depreciation	1,189,665	1,160,377	29,288	1,152,094
Interest expense	214,530	214,530	-	147,973
Amortized issuance cost	18,174	18,174	-	18,174
Total Expenses	6,183,724	6,173,694	10,030	5,507,020
Net Income (Loss)	\$ 612,621	\$ (160,668)	\$ (773,289)	\$ 577,340

CITY OF SNYDER, TEXAS
WATER AND SEWER ENTERPRISE FUND
SCHEDULE OF EXPENSES COMPARED TO BUDGET
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013			2012
	Final Budget	Actual	Variance- Favorable (Unfavorable)	Actual
SEWER:				
Sanitary Sewer:				
Personnel Services	\$ 133,405	\$ 132,235	\$ 1,170	\$ 94,047
Supplies	4,620	57,390	(52,770)	37,268
Maintenance	9,730	41,230	(31,500)	11,012
Services	71,405	53,244	18,161	35,368
Sundry Charges	3,985	7,824	(3,839)	3,420
Depreciation	89,730	70,894	18,836	77,932
Totals	<u>312,875</u>	<u>362,817</u>	<u>(49,942)</u>	<u>259,047</u>
Sewage Treatment:				
Personnel Services	318,705	322,429	(3,724)	304,883
Supplies	39,500	57,172	(17,672)	31,699
Maintenance	116,645	161,213	(44,568)	72,594
Services	252,030	298,132	(46,102)	246,518
Sundry Charges	10,880	12,060	(1,180)	5,758
Depreciation	216,965	198,901	18,064	193,900
Totals	<u>954,725</u>	<u>1,049,907</u>	<u>(95,182)</u>	<u>855,352</u>
WATER:				
Water Production:				
Personnel Services	312,715	307,275	5,440	301,910
Supplies	397,200	210,153	187,047	298,716
Maintenance	218,500	188,549	29,951	236,159
Services	1,844,560	1,870,722	(26,162)	1,615,189
Sundry Charges	15,280	16,963	(1,683)	8,505
Depreciation	238,700	248,948	(10,248)	254,080
Totals	<u>3,026,955</u>	<u>2,842,610</u>	<u>184,345</u>	<u>2,714,559</u>

CITY OF SNYDER, TEXAS
WATER AND SEWER ENTERPRISE FUND
SCHEDULE OF EXPENSES COMPARED TO BUDGET
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013		Variance- Favorable (Unfavorable)	2012
	Final Budget	Actual		Actual
Water Distribution:				
Personnel Services	\$ 134,925	\$ 132,234	\$ 2,691	\$ 82,987
Supplies	48,720	78,185	(29,465)	58,503
Maintenance	107,230	140,675	(33,445)	89,731
Services	157,710	113,567	44,143	94,404
Sundry Charges	4,265	7,927	(3,662)	3,566
Depreciation	310,910	281,078	29,832	265,849
Totals	763,760	753,666	10,094	595,040
Utility Department:				
Personnel Services	351,360	326,150	25,210	310,606
Supplies	34,100	29,622	4,478	34,857
Maintenance	51,175	69,801	(18,626)	58,966
Services	116,165	141,449	(25,284)	126,559
Sundry Charges	6,545	4,412	2,133	25,554
Depreciation	333,360	360,556	(27,196)	360,333
Totals	892,705	931,990	(39,285)	916,875
Non-Operating:				
Interest and fees	214,530	214,530	-	147,973
Amortized issuance cost	18,174	18,174	-	18,174
Totals	232,704	232,704	-	166,147
TOTAL EXPENSES	\$ 6,183,724	\$ 6,173,694	\$ 10,030	\$ 5,507,020

CITY OF SNYDER, TEXAS
SANITATION ENTERPRISE FUND
SCHEDULE OF REVENUES AND EXPENSES
BUDGET (GAAP BASIS) AND ACTUAL
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013			2012
	Final Budget	Actual	Variance- Favorable (Unfavorable)	Actual
Revenues:				
Sanitation charges	\$ 1,990,235	\$ 1,926,453	\$ (63,782)	\$ 1,698,827
Landfill gate fees	680,000	750,199	70,199	612,594
Grants	-	-	-	10,000
Miscellaneous	6,650	4,151	(2,499)	1,399
Interest	17,500	5,366	(12,134)	2,140
Gain (loss) on sale of asset	-	-	-	149,956
Total Revenues	2,694,385	2,686,169	(8,216)	2,474,916
Expenses:				
Personnel	714,345	692,433	21,912	653,353
Supplies	248,590	296,904	(48,314)	274,632
Maintenance	143,940	263,178	(119,238)	151,907
Services	812,305	775,279	37,026	741,687
Sundry charges	171,985	189,788	(17,803)	171,483
Depreciation	736,365	460,178	276,187	480,080
Interest	-	630	(630)	-
Total Expenses	2,827,530	2,678,390	149,140	2,473,142
Net Income (Loss)	\$ (133,145)	\$ 7,779	\$ 140,924	\$ 1,774

CITY OF SNYDER, TEXAS
SANITATION ENTERPRISE FUND
SCHEDULE OF EXPENSES COMPARED TO BUDGET
Year Ended September 30, 2013
With Comparative Actual Amounts for Year Ended September 30, 2012

	2013			2012
	Final Budget	Actual	Variance- Favorable (Unfavorable)	Actual
Collection:				
Personnel Services	\$ 278,025	\$ 290,169	\$ (12,144)	\$ 230,298
Supplies	101,490	116,716	(15,226)	101,065
Maintenance	56,770	131,052	(74,282)	107,280
Services	241,140	267,743	(26,603)	235,205
Sundry Charges	8,415	14,514	(6,099)	6,097
Depreciation	155,490	127,434	28,056	89,866
Total Expenses	<u>841,330</u>	<u>947,628</u>	<u>(106,298)</u>	<u>769,811</u>
Landfill:				
Personnel Services	436,320	402,264	34,056	423,055
Supplies	147,100	180,188	(33,088)	173,567
Maintenance	87,170	132,126	(44,956)	44,627
Services	571,165	507,536	63,629	506,482
Sundry Charges	163,570	175,274	(11,704)	165,386
Depreciation	580,875	332,744	248,131	390,214
Total Expenses	<u>1,986,200</u>	<u>1,730,132</u>	<u>256,068</u>	<u>1,703,331</u>
Interest expense	<u>-</u>	<u>630</u>	<u>(630)</u>	<u>-</u>
TOTAL EXPENSES	<u><u>\$ 2,827,530</u></u>	<u><u>\$ 2,678,390</u></u>	<u><u>\$ 149,140</u></u>	<u><u>\$ 2,473,142</u></u>

CITY OF SNYDER, TEXAS
Capital Assets Used in the Operation of Governmental Funds
Comparative Schedules by Source¹
September 30, 2013 and 2012

Governmental funds capital assets:	<u>2013</u>	<u>2012</u>
Land	\$ 434,769	\$ 370,364
Buildings	652,627	650,554
Improvements Other than Buildings	3,615,406	3,118,871
Machinery and Equipment	5,012,562	4,588,888
Construction in Progress	<u>-</u>	<u>-</u>
Total governmental funds capital assets	<u>\$ 9,715,364</u>	<u>\$ 8,728,677</u>
Investments in governmental funds capital assets by source:		
General fund	<u>\$ 9,715,364</u>	<u>\$ 8,728,677</u>
Total governmental funds capital assets	<u>\$ 9,715,364</u>	<u>\$ 8,728,677</u>

¹This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. Generally, the capital assets of internal service funds are included as governmental activities in the statement of net position.

CITY OF SNYDER, TEXAS
Capital Assets Used in the Operation of Governmental Funds
Schedule By Function and Activity¹
September 30, 2013

Function and Activity	Land	Buildings	Improvements Other than Buildings	Machinery and Equipment	Construction in Progress	Total
General Government:						
Manager	\$ -	\$ 1,812	\$ -	\$ 58,478	\$ -	\$ 60,290
City Clerk/Finance	-	-	-	31,536	-	31,536
Records / City Secretary	-	-	-	49,985	-	49,985
Data Processing	-	-	-	22,965	-	22,965
Community Service/Council	271,553	360,122	496,536	95,283	-	1,223,494
Municipal Court	-	-	-	38,609	-	38,609
Total general government	<u>271,553</u>	<u>361,934</u>	<u>496,536</u>	<u>296,856</u>	<u>-</u>	<u>1,426,879</u>
Public Safety:						
Police	-	25,260	-	1,240,520	-	1,265,780
Animal Control	-	129,572	-	85,338	-	214,910
Fire	-	132,064	-	2,060,984	-	2,193,048
Inspection	-	-	-	39,632	-	39,632
Total public safety	<u>-</u>	<u>286,896</u>	<u>-</u>	<u>3,426,474</u>	<u>-</u>	<u>3,713,370</u>
Public Works:						
Street system	<u>163,216</u>	<u>3,797</u>	<u>3,118,870</u>	<u>1,289,232</u>	<u>-</u>	<u>4,575,115</u>
Total public works	<u>163,216</u>	<u>3,797</u>	<u>3,118,870</u>	<u>1,289,232</u>	<u>-</u>	<u>4,575,115</u>
Total governmental funds capital assets	<u>\$ 434,769</u>	<u>\$ 652,627</u>	<u>\$ 3,615,406</u>	<u>\$ 5,012,562</u>	<u>\$ -</u>	<u>\$ 9,715,364</u>

¹This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. Generally, the capital assets of internal service funds are included as governmental activities in the statement of net position.

CITY OF SNYDER, TEXAS
Capital Assets Used in the Operation of Governmental Funds
Schedule of Changes by Function and Activity ¹
For the Year Ended September 30, 2013

Function and Activity	Governmental Funds Capital Assets October 1, 2012	Additions	Deductions	Governmental Funds Capital Assets September 30, 2013
General Government:				
Manager	\$ 58,664	\$ 1,626	-	\$ 60,290
City Clerk/Finance	18,726	-	2,753	15,973
Accounting/Personnel	23,956	449	-	24,405
Records	47,524	330	5,884	41,970
Data Processing	21,734	1,231	-	22,965
Community Service/Council	1,157,411	66,480	395	1,223,496
Municipal Court	20,757	18,829	1,403	38,183
Total general government	<u>1,348,772</u>	<u>88,945</u>	<u>10,435</u>	<u>1,427,282</u>
Public Safety:				
Police	1,081,388	129,787	3,479	1,207,696
Animal Control	214,910	-	-	214,910
Fire	2,108,569	277,340	135,178	2,250,731
Inspection	39,632	-	-	39,632
Total public safety	<u>3,444,499</u>	<u>407,127</u>	<u>138,657</u>	<u>3,712,969</u>
Public Works:				
Street system	4,431,942	143,171	-	4,575,113
Total public works	<u>4,431,942</u>	<u>143,171</u>	<u>-</u>	<u>4,575,113</u>
Total governmental funds capital assets	\$ <u>9,225,213</u>	\$ <u>639,243</u>	\$ <u>149,092</u>	\$ <u>9,715,364</u>

¹ This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. Generally, the capital assets of internal service funds are included as governmental activities in the statement of net position.

City of Snyder, Texas
Net Position by Component
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Governmental activities										
Net investment in capital assets	\$ 1,552,320	\$ 1,813,878	\$ 1,655,998	\$ 2,367,514	\$ 2,304,225	\$ 2,705,813	\$ 2,662,052	\$ 2,542,011	\$ 2,932,876	\$ 3,126,495
Restricted	15,920	21,550	29,279	12,438	18,109	28,940	38,875	35,760	-	-
Unrestricted	3,567,226	3,194,932	3,608,749	4,234,799	5,328,134	5,496,272	5,269,815	5,547,350	6,057,594	6,842,848
Total governmental activities net position	\$ 5,135,466	\$ 5,030,360	\$ 5,294,026	\$ 6,614,751	\$ 7,650,468	\$ 8,231,025	\$ 7,970,742	\$ 8,125,121	\$ 8,990,470	\$ 9,969,343
Business-type activities										
Net investment in capital assets	\$ 9,444,542	\$ 9,756,811	\$ 9,622,889	\$ 9,847,422	\$ 9,714,522	\$ 10,405,374	\$ 10,278,269	\$ 10,405,374	\$ 10,174,101	\$ 10,384,788
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted	1,772,366	1,740,363	2,622,196	3,013,452	3,685,041	2,820,996	2,931,718	2,820,996	4,259,152	3,851,239
Total business-type activities net position	\$ 11,216,908	\$ 11,497,174	\$ 12,245,085	\$ 12,860,874	\$ 13,399,563	\$ 13,226,370	\$ 13,209,987	\$ 13,226,370	\$ 14,433,253	\$ 14,236,027
Primary government										
Net investment in capital assets	\$ 10,996,862	\$ 11,570,689	\$ 11,278,887	\$ 12,214,936	\$ 12,018,747	\$ 13,111,187	\$ 12,940,321	\$ 12,947,385	\$ 13,106,977	\$ 13,511,283
Restricted	15,920	21,550	29,279	12,438	18,109	28,940	38,875	35,760	-	-
Unrestricted	5,339,592	4,935,295	6,230,945	7,248,251	9,013,175	8,317,268	8,201,533	8,368,346	10,316,746	10,694,087
Total primary government net position	\$ 16,352,374	\$ 16,527,534	\$ 17,539,111	\$ 19,475,625	\$ 21,050,031	\$ 21,457,395	\$ 21,180,729	\$ 21,351,491	\$ 23,423,723	\$ 24,205,370

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

City of Snyder, Texas
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

Expenses	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Governmental activities:										
General government	\$ 953,845	\$ 991,065	\$ 1,009,469	\$ 1,022,022	\$ 1,046,631	\$ 1,175,111	\$ 1,462,938	\$ 1,613,685	\$ 1,584,187	\$ 1,851,500
Public safety	1,979,745	2,183,969	2,098,644	2,332,849	2,457,143	2,557,987	2,889,310	3,334,049	3,262,081	3,378,246
Highways and streets	541,182	623,166	732,315	729,010	733,408	829,240	988,021	1,057,328	1,074,849	1,197,706
Culture and recreation	131,955	162,010	188,834	237,280	249,778	269,714	249,666	330,846	409,941	433,360
Total governmental activities expenses	3,606,727	3,960,210	4,029,262	4,321,161	4,486,960	4,832,052	5,589,935	6,335,907	6,331,058	6,860,812
Business-type activities:										
Water and sewer	3,790,478	3,700,820	3,770,340	3,890,563	4,070,465	4,202,249	4,453,234	4,840,082	5,359,047	5,959,164
Sanitation	1,553,158	1,706,174	1,784,203	1,841,592	1,988,643	2,185,031	2,143,949	2,478,742	2,473,142	2,678,390
Interest Expense	251,199	290,853	207,604	183,811	159,727	159,896	139,842	55,728	147,973	214,530
Total business-type activities expenses	5,594,835	5,697,847	5,762,147	5,915,966	6,218,835	6,547,176	6,737,025	7,374,552	7,980,162	8,852,084
Total primary government expenses	\$ 9,201,562	\$ 9,658,057	\$ 9,791,409	\$ 10,237,127	\$ 10,705,795	\$ 11,379,228	\$ 12,326,960	\$ 13,710,459	\$ 14,311,220	\$ 15,712,896
Program Revenues										
Governmental activities:										
Charges for services:										
General government	\$ 370,869	\$ 422,497	\$ 389,137	\$ 752,496	\$ 740,131	\$ 881,765	\$ 694,770	\$ 1,050,803	\$ 1,034,499	\$ 1,278,267
Public safety	39,963	99,894	129,907	131,822	89,598	64,408	102,716	110,432	107,594	108,867
Highways and streets	-	-	-	-	-	-	-	-	-	-
Culture and recreation	-	-	-	-	-	-	-	-	-	-
Other activities	-	-	-	-	-	-	-	-	-	-
Operating grants and contributions	99,438	100,302	55,083	50,976	71,731	80,124	93,355	88,371	127,482	328,534
Capital grants and contributions	-	-	-	639,019	-	-	-	-	496,536	-
Total governmental activities program revenues	\$ 510,270	\$ 622,693	\$ 574,127	\$ 1,574,313	\$ 901,460	\$ 1,026,297	\$ 890,841	\$ 1,249,606	\$ 1,766,111	\$ 1,715,668
Business-type activities:										
Charges for services:										
Water and sewer	\$ 3,980,032	\$ 4,092,291	\$ 4,412,806	\$ 4,309,073	\$ 4,439,340	\$ 4,323,192	\$ 4,642,289	\$ 5,397,767	\$ 6,023,918	\$ 5,999,504
Sanitation	1,714,776	1,752,723	1,934,285	2,038,732	2,062,580	1,991,976	2,018,784	2,251,576	2,312,820	2,680,803
Operating grants and contributions	-	-	-	-	-	400	-	-	-	-
Capital grants and contributions	-	181,821	68,179	-	-	-	27,000	252,092	37,908	-
Total business-type activities program revenues	5,694,808	6,026,835	6,415,270	6,347,805	6,501,920	6,315,568	6,688,073	7,901,435	8,374,646	8,680,307
Total primary government program revenues	\$ 6,205,078	\$ 6,649,528	\$ 6,989,397	\$ 7,922,118	\$ 7,403,380	\$ 7,341,865	\$ 7,578,914	\$ 9,151,041	\$ 10,140,757	\$ 10,395,975

City of Snyder, Texas
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Net (expense)/revenue										
Governmental activities	#####	\$ (3,337,517)	\$ (3,455,135)	\$ (2,746,848)	\$ (3,585,500)	\$ (3,805,755)	\$ (4,699,094)	\$ (5,086,301)	\$ (4,564,947)	\$ (5,145,144)
Business-type activities	99,973	328,988	653,123	431,839	283,085	(231,608)	(48,952)	526,883	394,484	(171,777)
Total primary government net expense	#####	\$ (3,008,529)	\$ (2,802,012)	\$ (2,315,009)	\$ (3,302,415)	\$ (4,037,363)	\$ (4,748,046)	\$ (4,559,418)	\$ (4,170,463)	\$ (5,316,921)
General Revenues and Other Changes in Net Position										
Governmental activities:	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Taxes										
Property taxes	\$1,075,826	\$ 1,006,731	\$ 1,163,180	\$ 1,269,279	\$ 1,331,243	\$ 1,416,014	\$ 1,499,673	\$ 1,667,672	\$ 1,761,229	\$ 1,895,078
Sales taxes	1,308,743	1,310,517	1,504,884	1,732,137	2,106,473	1,888,290	1,951,708	2,375,209	2,511,844	3,069,630
Franchise taxes	719,480	639,762	712,207	642,230	700,267	753,814	699,926	842,262	757,649	758,122
Alcoholic beverage	6,283	6,415	5,776	7,853	8,146	8,007	6,112	5,384	5,359	11,903
Hotel/motel occupancy taxes	138,962	168,103	196,563	219,997	255,449	280,544	259,601	327,731	371,089	435,612
Investment earnings	93,445	95,716	136,181	184,067	167,299	41,632	21,791	23,901	23,223	24,677
Gain on sale of capital assets	7,413	5,630	10	12,010	52,335	(1,991)	-	(1,479)	(98)	4,977
Transfers	-	-	-	-	-	-	-	-	-	-
Total governmental activities	<u>3,350,152</u>	<u>3,232,874</u>	<u>3,718,801</u>	<u>4,067,573</u>	<u>4,621,212</u>	<u>4,386,310</u>	<u>4,438,811</u>	<u>5,240,680</u>	<u>5,430,295</u>	<u>6,199,999</u>
Business-type activities:										
Investment earnings	76,112	70,782	100,439	164,598	127,894	39,235	33,311	31,296	13,206	14,588
Gain on sale of capital assets	3,507	2,960	(5,651)	19,352	127,710	19,179	(741)	1,456	171,424	4,300
Total business-type activities	<u>79,619</u>	<u>73,742</u>	<u>94,788</u>	<u>183,950</u>	<u>255,604</u>	<u>58,414</u>	<u>32,570</u>	<u>32,752</u>	<u>184,630</u>	<u>18,888</u>
Total primary government	<u>\$3,429,771</u>	<u>\$ 3,306,616</u>	<u>\$ 3,813,589</u>	<u>\$ 4,251,523</u>	<u>\$ 4,876,816</u>	<u>\$ 4,444,724</u>	<u>\$ 4,471,381</u>	<u>\$ 5,273,432</u>	<u>\$ 5,614,925</u>	<u>\$ 6,218,887</u>
Change in Net Position										
Governmental activities	\$ 253,695	\$ (104,643)	\$ 263,666	\$ 1,320,725	\$ 1,035,712	\$ 580,555	\$ (260,283)	\$ 154,379	\$ 865,349	\$ 1,054,855
Business-type activities	179,592	402,730	747,911	615,789	538,689	(173,194)	(16,382)	559,635	579,114	(152,889)
Total primary government	<u>\$ 433,287</u>	<u>\$ 298,087</u>	<u>\$ 1,011,577</u>	<u>\$ 1,936,514</u>	<u>\$ 1,574,401</u>	<u>\$ 407,361</u>	<u>\$ (276,665)</u>	<u>\$ 714,014</u>	<u>\$ 1,444,463</u>	<u>\$ 901,966</u>

City of Snyder, Texas
Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Fund										
Nonspendable	\$ 237	\$ 237	\$ 239	\$ 238	\$ 237	\$ 237	\$ 232	\$ 232	\$ 233	\$ 230
Committed										251
Unassigned	1,575	1,279	2,071	2,747	3,865	4,114	3,921	4,574	5,518	6,328
Total general fund	<u>\$ 1,812</u>	<u>\$ 1,516</u>	<u>\$ 2,310</u>	<u>\$ 2,985</u>	<u>\$ 4,102</u>	<u>\$ 4,351</u>	<u>\$ 4,153</u>	<u>\$ 4,806</u>	<u>\$ 5,751</u>	<u>\$ 6,809</u>
All other governmental funds										
Reserved										
Unassigned, reported in:										
Special revenue funds	\$ 16	\$ 22	\$ 29	\$ 12	\$ 18	\$ 29	\$ 39	\$ -	\$ -	\$ (1)

City of Snyder, Texas
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Revenues										
Taxes	\$ 3,212	\$ 3,237	\$ 3,924	\$ 3,871	\$ 4,402	\$ 4,347	\$ 4,417	5,218	5,407	6,171
Licenses and permits	8	14	25	29	43	37	23	30	34	146
Intergovernmental	99	100	55	51	72	80	93	88	127	106
Charges for services	330	339	373	680	679	778	641	966	945	1,069
Fines and forfeitures	91	100	121	103	102	79	103	110	108	108
Interest	67	62	91	132	134	34	20	23	22	24
Contributions and donations	-	-	83	-	-	-	-	-	497	223
Miscellaneous	14	69	-	73	65	55	42	55	55	63
Total Revenues	3,821	3,921	4,672	4,939	5,497	5,410	5,339	6,490	7,195	7,910
Expenditures										
General government	920	946	976	977	1,016	1,118	1,446	1,474	1,438	1,731
Public safety	1,760	1,934	1,876	2,011	1,924	2,325	2,896	2,816	2,744	2,914
Public works	490	628	667	674	698	737	934	915	892	1,063
Culture and recreation	132	162	189	237	250	270	250	331	410	433
Capital outlay	343	547	163	394	538	708	362	302	806	639
Debt service										
Principal	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-
Other charges	-	-	-	-	-	-	-	-	-	-
Total expenditures	3,645	4,217	3,871	4,293	4,426	5,158	5,888	5,838	6,290	6,780
Excess of revenues over (under) expenditures	176	(296)	801	646	1,071	252	(549)	652	905	1,130

City of Snyder, Texas
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Other financing sources (uses)										
Proceeds from sale of asset	8	6	-	12	52	8	(1)	(1)	-	5
Total other financing sources (uses)	8	6	-	12	52	8	(1)	(1)	-	5
Net change in fund balances	<u>\$ 184</u>	<u>\$ (290)</u>	<u>\$ 801</u>	<u>\$ 658</u>	<u>\$ 1,123</u>	<u>\$ 260</u>	<u>\$ (550)</u>	<u>\$ 651</u>	<u>\$ 905</u>	<u>\$ 1,135</u>
Debt service as a percentage of noncapital expenditures	<u>0.0%</u>	<u>0.0%</u>	<u>0.0%</u>	<u>0.0%</u>	<u>0.0%</u>	<u>0.0%</u>	<u>0.00%</u>	<u>0.0%</u>	<u>0.0%</u>	<u>0.0%</u>

City of Snyder, Texas
Tax Revenue by Source, Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

Fiscal Year	Property	Sales & Use	Occupancy	Franchise	Alcoholic Beverage	Total
2004	\$ 1,075	\$ 1,309	\$ 139	\$ 683	\$ 6	\$ 3,212
2005	1,100	1,311	168	652	6	3,237
2006	1,186	1,505	197	1,031	6	3,925
2007	1,269	1,732	220	642	8	3,871
2008	1,331	2,106	255	700	8	4,400
2009	1,416	1,888	281	754	8	4,347
2010	1,500	1,952	260	700	6	4,418
2011	1,668	2,375	328	842	5	5,218
2012	1,761	2,512	371	758	5	5,407
2013	1,895	3,070	436	758	12	6,171

City of Snyder, Texas
Assessed Value and Estimated Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year Ended	Total Assessed	Less: Tax Exempt Real Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value¹ as a Percentage of Actual Value
2004	\$ 262,254,323	\$ 7,841,887	\$ 254,412,436	0.4236	\$ 254,412,436	103.08%
2005	288,237,698	24,059,465	264,178,233	0.4388	264,178,233	109.11%
2006	309,552,578	29,490,934	280,061,644	0.4288	280,061,644	110.53%
2007	349,163,837	39,683,193	309,480,644	0.4102	309,480,644	112.82%
2008	309,480,644	46,857,621	262,623,023	0.3843	262,623,023	117.84%
2009	294,652,169	4,949,824	289,702,345	0.4038	289,702,345	101.71%
2010	336,212,168	10,236,424	325,975,744	0.4310	325,975,744	103.14%
2011	332,838,865	4,636,829	328,202,036	0.4445	328,202,036	101.41%
2012	343,818,578	1,696,835	342,121,743	0.4445	342,121,743	100.50%
2013	365,340,602	14,487,492	350,853,110	0.4445	350,853,110	104.13%

Source: Scurry County Appraisal District

Note: Assessed values are determined as of January 1, and relate to taxes levied on the first day of the following fiscal year. Assessed value is equal to 100% of estimated value. All property is assessed the same rate regardless of real or personal property, commercial, residential, or industrial.

¹Includes tax-exempt property.

City of Snyder, Texas
Property Tax Rates¹
Direct and Overlapping² Governments
Last Ten Fiscal Years

Fiscal Year	City of Snyder Tax Rate			Overlapping Tax Rates												Total Direct & Overlapping Rates
				Scurry County			S I S D			Western Texas College			Scurry County Hospital			
	Operating	Debt Service	Total	Operating	Debt Service	Total	Operating	Debt Service	Total	Operating	Debt Service	Total	Operating	Debt Service	Total	
2004	0.4236	0.000	0.4236	0.4890	0.002	0.4909	1.5000	0.1900	1.6900	0.1200	0.000	0.1200				2.7245
2005	0.4388	0.000	0.4388	0.4872	0.004	0.4909	1.5000	0.1900	1.6900	0.1263	0.000	0.1263				2.7460
2006	0.4288	0.000	0.4288	0.4884	0.002	0.4909	1.5000	0.1800	1.6800	0.1341	0.000	0.1341				2.7338
2007	0.4102	0.000	0.4102	0.2780	0.0174	0.2954	1.0400	0.0750	1.1150	0.1282	0.000	0.1282				1.9488
2008	0.4123	0.000	0.4123	0.2470	0.000	0.2470	1.1015	0.0615	1.1630	0.1174	0.000	0.1174				1.9397
2009	0.4038	0.000	0.4038	0.3210	0.0467	0.3677	1.0400	0.1240	1.1640	0.1520	0.000	0.1520	0.2700	0.0000	0.2700	2.3575
2010	0.4310	0.000	0.4310	0.3375	0.0435	0.3810	1.0400	0.1240	1.1640	0.1523	0.000	0.1523	0.2700	0.0000	0.2700	2.3983
2011	0.4445	0.000	0.4445	0.3559	0.0430	0.3989	1.0400	0.1240	1.1640	0.2114	0.000	0.2114	0.2700	0.0000	0.2700	2.4888
2012	0.4445	0.000	0.4445	0.2790	0.0346	0.3136	1.0400	0.1240	1.1640	0.1858	0.000	0.1858	0.2100	0.0000	0.2100	2.3179
2013	0.4445	0.000	0.4445	0.2790	0.0346	0.3136	1.0400	0.1240	1.1640	0.2000	0.000	0.2000	0.2064	0.0000	0.2064	2.3285

Source: Scurry County Tax Collector, Snyder Independent School District, and Western Texas College

¹Tax rate is per \$100 of taxable assessed value

²Overlapping rates are those of local and county governments that apply to property owners within the City of Snyder. Not all overlapping rates apply to all City of Snyder property owners (e.g., the rates for special districts apply only to the proportion of the government's property owners whose property is located within the geographic boundaries of the special district).

City of Snyder, Texas
Principal Property Taxpayers
Fiscal Year End 2013 and 2004
(amounts expressed in thousands)

Taxpayer	2013			2004		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Comerica Leasing Corp.	\$ 7,141	1	2.0%	\$ -	-	0.0%
Centrilift/Baker Hughes	5,776	2	1.6%	-	-	0.0%
H I E Hotel LLC	4,750	3	1.4%	-	-	0.0%
Cudd Pumping Services	4,151	4	1.2%	-	-	0.0%
Oncor Electric Delivery	3,766	5	1.1%	3,734	2	1.5%
Spirit SPE US	3,189	6	0.9%	-	-	0.0%
Borger Hospitality	2,950	7	0.8%	-	-	0.0%
Wal-Mart Stores	2,937	8	0.8%	2,268	5	0.9%
Grimmett Bros. Inc.	2,936	9	0.8%	-	-	0.0%
BNSF Railway Company	2,875	10	0.8%	-	-	0.0%
Southwestern Bell	-	-	0.0%	4,487	1	1.8%
YZ Industries	-	-	0.0%	2,342	4	0.9%
United Supermarket Ltd.	-	-	0.0%	3,059	3	1.2%
Snyder Nat. Bank	-	-	0.0%	1,869	9	0.7%
Key Energy	-	-	0.0%	2,026	6	0.8%
Cox Communications	-	-	0.0%	1,986	7	0.8%
United Supermarket	-	-	0.0%	1,906	8	0.7%
Big Country Chevrolet	-	-	0.0%	1,722	10	0.7%
Totals	\$ 40,471		11.5%	\$ 25,399		7.8%

Source: Scurry County Appraisal District

**City of Snyder, Texas
Property Tax Levies and Collections
Last Ten Fiscal Years**

Fiscal Year Ended	Total Tax Levy for Fiscal Year	Collections within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2004	\$ 1,049,057	\$ 1,005,103	95.8%	\$ 40,272	\$ 1,045,375	99.6%
2005	1,081,100	1,037,433	96.0%	40,731	1,078,164	99.7%
2006	1,146,301	1,109,974	96.8%	33,061	1,143,035	99.7%
2007	1,208,128	1,175,245	97.3%	29,449	1,204,694	99.7%
2008	1,274,579	1,243,278	97.5%	27,490	1,270,768	99.7%
2009	1,383,865	1,347,968	97.4%	30,587	1,378,555	99.6%
2010	1,482,466	1,431,099	96.54%	45,189	1,476,288	99.6%
2011	1,618,003	1,569,380	96.99%	40,278	1,609,658	99.5%
2012	1,719,042	1,676,668	97.54%	28,564	1,705,232	99.2%
2013	1,822,737	1,781,214	97.72%	-	1,781,214	97.7%

City of Snyder, Texas
Taxable Sales by Category
Last Ten Calendar Years
(amounts expressed in thousands)

	Calendar Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Construction	\$ 3,255	\$ 3,510	\$ 3,917	\$ 4,739	\$ 5,940	\$ 5,310	\$ 6,444	\$ 7,441	\$ 7,759	\$ 6,276
Mining/Quarrying/Oil & Gas Extraction	175,882	311,339	518,219	642,397	389,733	158,386	588,193	703,643	733,093	398,771
Manufacturing	1,430	1,276	2,500	6,736	7,422	7,407	8,526	13,818	16,898	14,130
Wholesale Trade	6,184	7,441	8,107	10,183	12,946	9,475	8,341	12,003	11,730	9,348
Transportation/Warehousing	-	26	15	9	-	251	70	123	56	83
Retail Trade	45,794	52,762	59,116	60,896	71,108	63,205	66,797	73,668	78,338	60,380
Information	6,161	8,151	7,351	4,447	3,661	3,279	3,292	3,765	4,005	3,188
Finance/Insurance	157	27	-	28	36	35	41	92	130	30
Real Estate/Rental/Leasing	4,552	6,369	5,794	4,179	4,894	4,458	4,215	5,096	6,508	6,030
Professional/Scientific/Technical Services	540	547	602	596	507	386	354	557	561	471
Admin/Support/Waste Mgmt/Remediation Serv.	1,042	903	934	1,315	1,435	1,089	1,274	1,157	762	528
Educational Services	-	1	6	5	23	13	9	6	3	-
Health Care/Social Assistance	25	28	34	43	177	185	238	150	186	150
Arts/Entertainment/Recreation	-	148	77	200	139	216	120	109	308	338
Accommodation/Food Services	11,439	12,691	14,095	15,744	16,949	16,069	17,044	18,293	20,077	163,353
Other Services (except Public Administration)	5,770	6,039	6,394	7,398	8,047	6,819	7,934	8,717	9,535	7,450
Other	34	-	-	-	-	-	-	-	-	-
Total	\$ 262,265	\$ 411,258	\$ 627,161	\$ 758,915	\$ 523,017	\$ 276,583	\$ 712,892	\$ 848,638	\$ 889,949	\$ 670,526
City direct sales tax	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%

Source: State Comptroller of Texas

City of Snyder, Texas
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years
(amounts expressed in thousands, except per capita amount)

Fiscal Year	Governmental Activities		Business-Type Activities			Total Primary Government	Percentage of Personal Income ¹	Per Capita ¹
	General Obligation Bonds	Capital Leases	Water Sewer Bonds	Capital Leases	Other			
2004	\$ -	\$ -	\$ 5,850	\$ -	\$ -	\$ 5,850	3.26%	\$ 543
2005	-	-	5,310	-	-	5,310	2.96%	492
2006	-	-	4,745	-	-	4,745	2.64%	440
2007	-	-	4,155	-	-	4,155	2.31%	385
2008	-	-	3,545	-	-	3,545	1.97%	329
2009	-	-	2,905	-	-	2,905	1.62%	269
2010	-	-	5,812	-	-	5,812	2.59%	519
2011	-	-	5,063	-	-	5,063	2.25%	452
2012	-	-	4,304	2,985	-	7,289	2.68%	639
2013	-	-	3,514	2,945	-	6,459	2.38%	567

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

¹See the Schedule of Demographic and Economic Statistics for personal income and population data.

City of Snyder, Texas
Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years
(amounts expressed in thousands, except per capita amount)

Fiscal Year	General Obligations Bonds	Percentage of Estimated Actual Taxable Value¹ of Property	Per Capita²
2004	-	0.00%	-
2005	-	0.00%	-
2006	-	0.00%	-
2007	-	0.00%	-
2008	-	0.00%	-
2009	-	0.00%	-
2010	-	0.00%	-
2011	-	0.00%	-
2012	-	0.00%	-
2013	-	0.00%	-

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

¹See the Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data.

² Population data can be found in the Schedule of Demographic and Economic Statistics

City of Snyder, Texas
Direct and Overlapping Governmental Activities Debt
As of September 30, 2013
(amounts expressed in thousands)

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable¹</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes:			
City of Snyder direct debt	\$ -	100%	\$ -
Scurry County	15,455	15.43%	2,385
Western Texas College	-	0%	-
Snyder Independent School District	24,880	16.18%	4,026
Scurry County Hospital District	<u>2,910</u>	15.43%	<u>449</u>
Total direct and overlapping debt	<u>\$ 43,245</u>		<u>\$ 6,859</u>

Sources:

- Assessed value data used to estimate applicable percentages provided by the Scurry County Appraisal District.
- Debt outstanding data provided by the individual entities.

Note:

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the city. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the city of Snyder. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

¹The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the city's taxable assessed value that is within the governments boundaries and dividing it by the city's total taxable assessed value.

City of Snyder, Texas
Legal Debt Margin Information
Last Ten Fiscal Years
(amounts expressed in thousands)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Debt Limit	\$ 24,752	\$ 25,441	\$ 26,418	\$ 28,006	\$ 31,886	\$ 35,020	\$ 34,645	\$ 33,748	\$ 34,552	\$ 36,534
Total net debt applicable to limit	-	-	-	-	-	-	-	-	-	-
Legal debt margin	<u>\$ 24,752</u>	<u>\$ 25,441</u>	<u>\$ 26,418</u>	<u>\$ 28,006</u>	<u>\$ 31,886</u>	<u>\$ 35,020</u>	<u>\$ 34,645</u>	<u>\$ 33,748</u>	<u>\$ 34,552</u>	<u>\$ 36,534</u>
Total net debt applicable to the limit as a percentage of debt limit	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Legal Debt Margin Calculation for Fiscal Year 2013

Taxable Assessed Value	\$ 350,853
Add Back: exempt property	14,487
Total Assessed Value	<u>\$ 365,340</u>
Debt limit (10% of total assessed value)	36,534
Debt applicable to limit:	
General obligation bonds	-
Legal debt margin	<u>\$ 36,534</u>

Note: Under state finance law, the City of Snyder's outstanding general obligation debt should not exceed 10 percent of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds.

**City of Snyder, Texas
Pledged-Revenue Coverage
Last Ten Fiscal Years**

Water & Sewer Revenue Bonds

Fiscal Year	Water & Sewer Charges and Other	Less: Operating Expenses	Net Available Revenue	Debt Service		Coverage
				Principal	Interest	
2004	\$ 4,025,820	\$ 3,033,138	\$ 992,682	\$ 480,000	\$ 267,263	1.33
2005	4,303,167	2,999,714	1,303,453	540,000	230,198	1.69
2006	4,502,854	3,749,224	753,630	565,000	207,604	0.98
2007	4,557,246	3,114,195	1,443,051	590,000	183,812	1.86
2008	4,521,210	3,299,151	1,222,059	610,000	159,282	1.59
2009	4,320,129	3,473,424	846,705	640,000	137,786	1.09
2010	4,647,640	3,617,898	1,029,742	325,000	42,218	2.80
2011	5,399,028	4,055,157	1,343,871	755,000	188,560	1.42
2012	6,012,799	4,188,779	1,824,020	755,000	138,303	2.04
2013	5,957,620	4,780,613	1,177,007	785,000	116,281	1.31

Note: Details regarding the government's outstanding debt can be found in the notes to the financial statements. Water & Sewer Charges and Other includes investment earnings but not tap fees. Operating expenses do not include interest or depreciation.

**City of Snyder, Texas
Demographic and Economic Statistics
Last Ten Fiscal Years**

Fiscal Year	Population	(in thousands) Personal Income	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2004	10,783	\$ 179,505	\$ 16,647	36.0	4,143	5.58%
2005	10,783	179,505	16,647	36.0	4,290	4.20%
2006	10,783	179,505	16,647	36.0	4,606	5.00%
2007	10,783	179,505	16,647	36.0	4,816	4.80%
2008	10,783	179,505	16,647	36.0	5,306	4.10%
2009	10,783	179,505	16,647	36.0	5,244	6.80%
2010	11,202	224,813	20,069	34.5	5,066	6.42%
2011	11,202	224,813	20,069	34.5	5,027	5.40%
2012	11,400	271,913	23,852	33.9	7,216	4.30%
2013	11,400	271,913	23,852	33.6	7,573	4.60%

Data Sources: U.S. Census, Snyder Independent School District, Western Texas College, Texas Workforce Commission.

Note: Population, median age, education level information and personal income are based on 2010 census. Unemployment rate information is an adjusted yearly average. School enrollment is based on the census as of September 30.

City of Snyder, Texas
Full-time Equivalent City Government Employees by Function
Last Ten Fiscal Years

	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
GENERAL FUND										
Administration	2	2	2	2	2	2	2	2	2	2
Finance	5	5	5	5	5	2	2	2	2	4
Planning & Zoning	2	2	2	2	2	2	2	2	2	2
Municipal Court	1	2	2	2	3	3	3	3	3	3
Accounting	-	-	-	-	-	3	3	3	3	-
Data Processing	-	-	-	-	-	2	2	2	2	1
Records Management	-	-	-	-	-	2	2	2	2	2
Police	20	20	20	20	21	22	22	22	22	22
Animal Control	1	3	3	3	3	3	3	3	3	3
Fire	9	9	9	9	9	9	10	10	10	10
Street	4	4	4	4	4	4	4	4	4	4
Total General Fund	<u>44</u>	<u>47</u>	<u>47</u>	<u>47</u>	<u>48</u>	<u>52</u>	<u>53</u>	<u>53</u>	<u>53</u>	<u>53</u>
WATER & SEWER										
Sanitary Sewer	3	3	2	2	2	2	2	2	2	2
Wastewater Treatment	4	5	5	5	5	5	5	5	5	5
Treatment - Water	5	5	5	5	5	5	5	5	5	5
Distribution - Water	4	4	2	2	2	2	2	2	2	2
Utility	9	9	9	9	9	7	7	7	6	6
Total Water & Sewer Fund	<u>25</u>	<u>26</u>	<u>23</u>	<u>23</u>	<u>23</u>	<u>21</u>	<u>21</u>	<u>21</u>	<u>20</u>	<u>20</u>
SANITATION										
Sanitation/Collection	5	5	5	5	5	5	5	5	5	5
Sanitation/Landfill	6	6	6	6	6	6	6	6	6	6
Total Sanitation Fund	<u>11</u>									
INTERNAL SERVICE										
Central Garage	1	2	1	1	1	1	1	1	1	1
Total Central Garage	<u>1</u>	<u>2</u>	<u>1</u>							
TOTAL	<u>81</u>	<u>86</u>	<u>82</u>	<u>82</u>	<u>83</u>	<u>85</u>	<u>86</u>	<u>86</u>	<u>85</u>	<u>85</u>

Source: City of Snyder Human Resources Office

City of Snyder, Texas
Operating Indicators by Function
Last Ten Fiscal Years

Function	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Police										
Physical arrests	659	916	903	834	827	884	812	868	535	478
Traffic violations	6,673	6,591	6,650	6,479	6,057	5,180	6,157	4,829	6434	5601
Fire										
Number of calls answered	298	363	380	341	523	407	393	550	372	439
Inspections	208	195	132	132	132	149	115	87	63	113
Highways and streets										
Street resurfacing (blocks)	112	114	64	79	115	144	140	177	80	100
Sanitation										
Refuse collected (tons/day)	119	101	132	135	119	125	144	114	117	150
Recyclables collected (tons/mo)	13	11	13	16	29	30	20	29	27	27
Water										
New connections	*	*	1,403	1,387	1,562	1,192	1,033	1,156	1,325	1,510
Water mains breaks	*	*	87	63	46	37	55	82	33	25
Average daily consumption (millions of gallons)	*	*	2	2	2	2	2	2	2	2
Wastewater										
Average daily sewage treatment (thousands of gallons)	1,100	876	930	1,119	1,094	1,089	1,184	984	923	991

Sources: Various government departments.

* Information not available

**City of Snyder, Texas
Capital Asset Statistics by Function
Last Ten Fiscal Years**

Function	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Public Safety										
Police:										
Stations	1	1	1	1	1	1	1	1	1	1
Patrol units	16	16	16	19	19	20	20	20	20	20
Fire stations	1	1	1	1	1	1	1	1	1	1
Sanitation										
Collection trucks	6	6	6	6	6	6	6	6	6	6
Highways and streets										
Streets (miles)	111	111	111	111	111	111	111	111	111	111
Streetlights	1,243	1,175	1,168	1,168	1,180	1,180	1,177	1,177	1,177	1,177
Traffic signals (controlled by City)	1	1	1	1	-	-	-	-	-	-
Culture and recreation										
Parks acreage	126	126	126	126	126	126	126	126	126	126
Swimming pools	1	1	1	1	1	1	1	1	1	1
Water										
Water mains (miles)	91	91	91	91	91	91	91	91	91	91
Fire hydrants	330	330	330	330	331	334	424	424	424	404
Maximum daily capacity (thousands of gallons)	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Sewer										
Sanitary sewers (miles)	87	87	87	87	87	87	87	87	87	87
Storm sewers (miles)	2	2	2	2	2	2	2	2	2	2
Maximum daily treatment capacity (thousands of gallons)	2,310	2,310	2,310	2,310	2,310	2,310	2,310	2,310	2,310	2,310

Sources: Various city departments.